Massive, growing market opportunity driving record investment and M&A activity

#### HIGHLY ACTIVE U.S. M&A MARKET

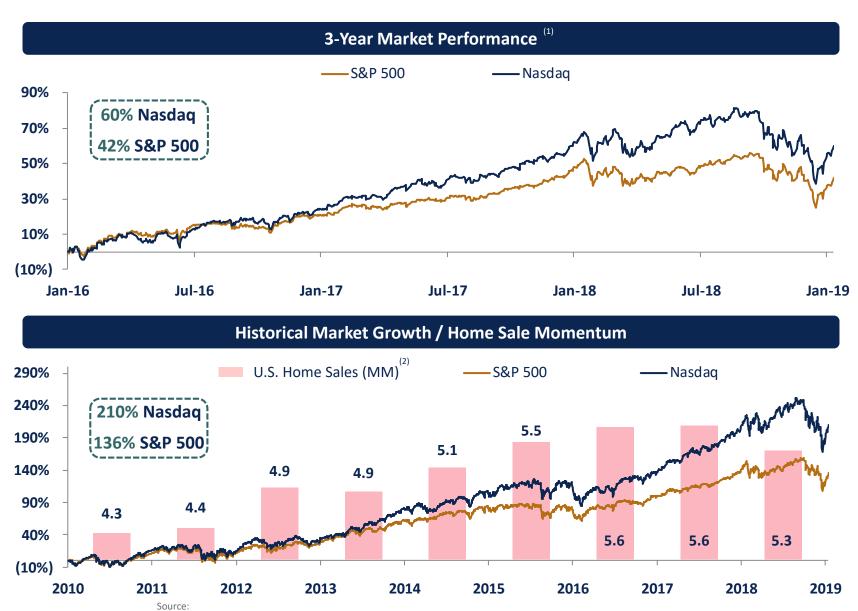


2018 was a highly active environment for U.S. M&A

Deal Volume as a % of GDP

Deal Value

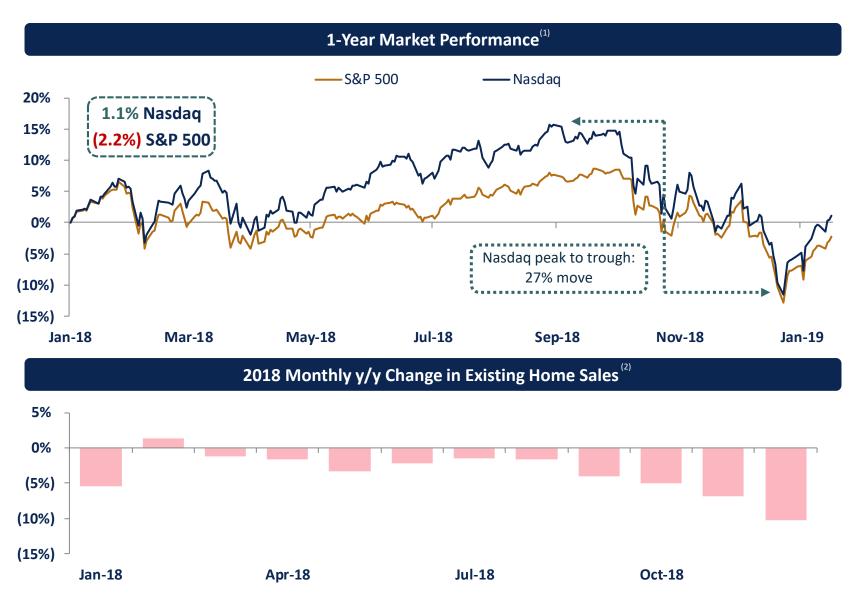
#### MULTI-YEAR ECONOMIC EXPANSION → HEALTHY STOCK MARKET RETURNS



<sup>(1)</sup> Capital IQ as of 1/22/19

<sup>(2)</sup> Represents seasonally-adjusted Existing Home LTM Sales as of December of 2010-2018 in millions per National Association of Realtors; November and December estimates per NAR

## LTM PERFORMANCE - HIGHER VOLATILITY ENVIRONMENT

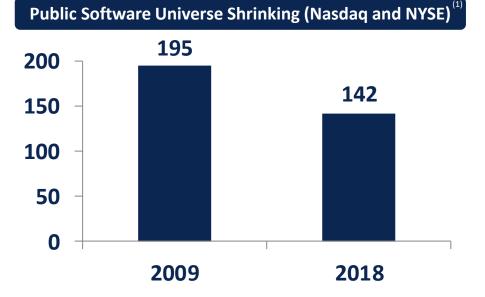


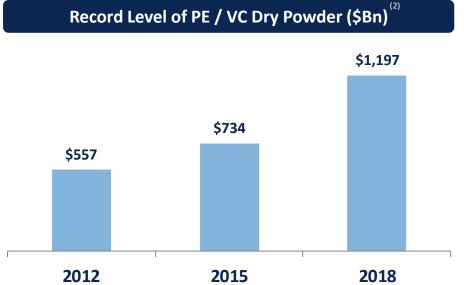
Source:

<sup>(1)</sup> Capital IQ as of 1/22/19

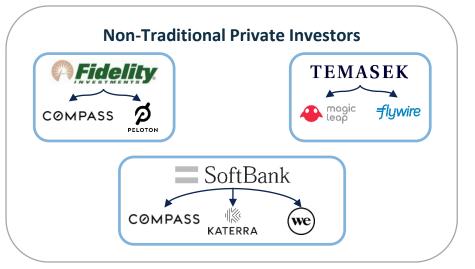
<sup>(2)</sup> National Association of Realtors; November and December estimates per NAR

#### PRIVATE MARKET DRIVING INCREASED ACTIVITY





# Highly Active PE Universe LOVELL MINNICK PARTNERS Industry Experts. Collaborative Partners. PROVIDENCE EQUITY TA ASSOCIATES WARBURG PINCUS



Source: (1) Capital IQ as of 1/22/19

(2) Global dry powder per Pregin as of Sept. 2018

## "PROPERTY TECH" LANDSCAPE IS LARGE AND GROWING

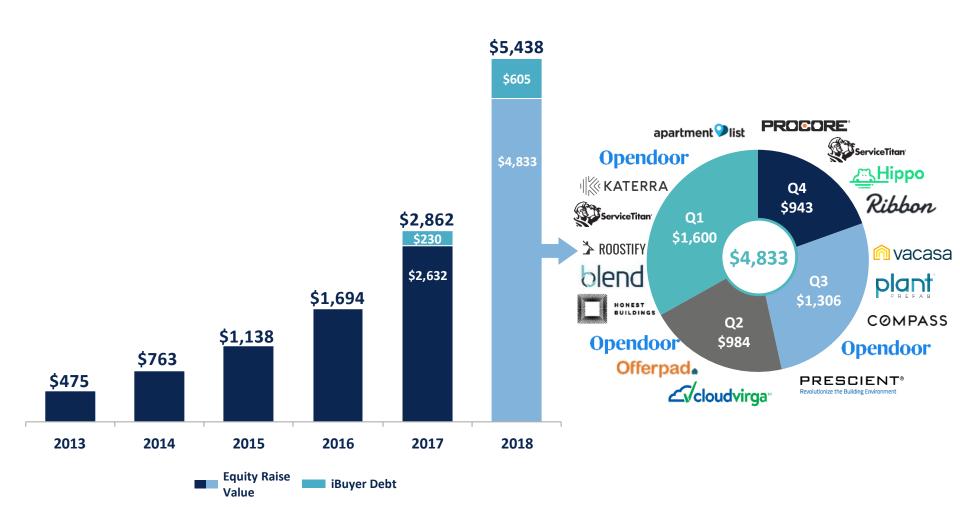




#### ANOTHER YEAR OF RECORD DEAL FLOW

**Growth Capital Raises 2013-2018 (\$MM)** 

2018 Quarterly Breakdown



Source: Pitchbook, press releases and company websites

# RESIDENTIAL RE ATTRACTS SIGNIFICANT DOLLARS → LARGE ROUNDS INDICATE SCALE OF CATEGORY

**Top 5 Growth Capital Raises of 2018** 

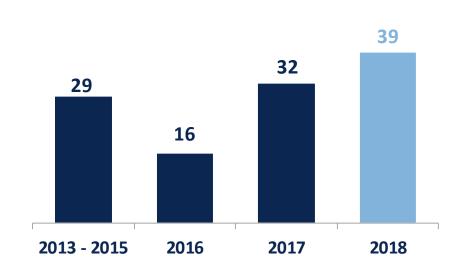
**Growth Capital Raises Greater than \$20MM** 

4 of top 5 2018 investments in RE Tech category were in the residential sector

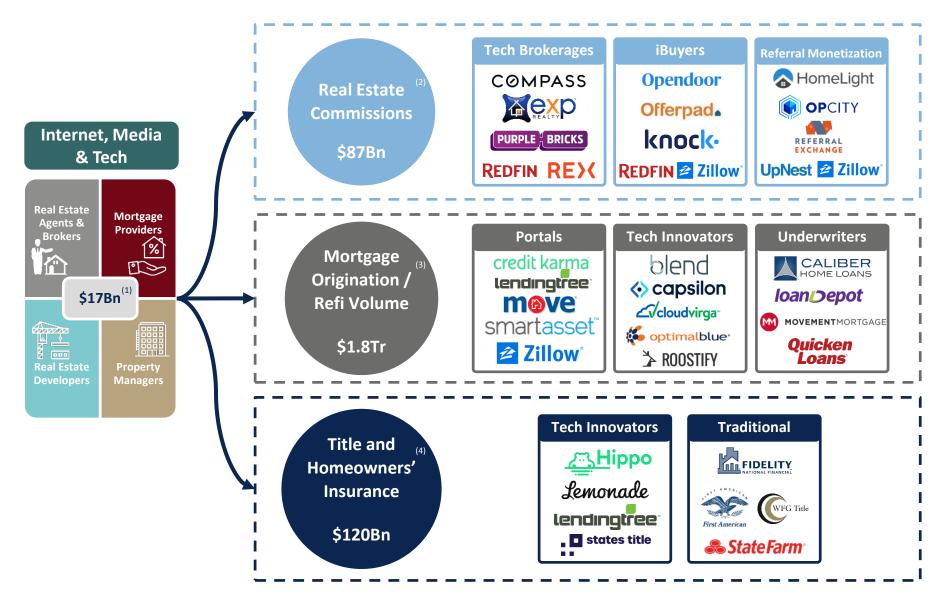
Increase in round sizes signals emergence of scale leaders and reflects TAM for sub-categories of the market

(\$MM)

<u>Date</u>	<u>Company</u>	<u>Selected</u> Investor(s)	<u>Amt.</u> Invested	Funding to Date	<u>Latest</u> <u>Reported</u> <u>Valuation</u>
1/24	∥ <b>്≪ KATERRA</b>	■ SoftBank	\$865	\$1,110	\$3,000
9/27	Opendoor	SoftBank	\$400	\$1,045 Equity /\$500 Debt	\$2,470
9/27	CØMPASS	SoftBank	\$400	\$1,113	\$4,400
6/13	Opendoor	GENERAL ATLANTIC	\$325	\$645 Equity / \$500 Debt	\$2,470
3/28	PURPLE BRICKS	axel springer	\$177	\$229	Mkt Cap: <sup>(2)</sup> \$635



#### **DOLLARS & M&A ACTIVITY MIGRATE TO HIGHER TAM OPPORTUNITIES**



Source:

- (1) Borrell Associates 2017
- (2) 2018 Existing Home Sales (National Association of Realtors) x Average Agent Commission (REAL Trends) x % of Sales Involving Agents (NAR)
- (3) 2017 total volume of mortgages originated and refinanced (Mortgage Bankers Association)
- (4) Title Insurance Industry revenue + Homeowners' Insurance Industry revenue per IBIS World as of December 2018

#### AGENTS REMAIN CENTRAL TO CONSUMER MONETIZATION



# Consumer Empowerment

- · Residential Search
- · Apartment Search
- Information
- Pricing Data / Comparison



## **Brokerage/**

Agent/

**Team Centric** 

- Marketing Services
- CRM
- Team Management
- Referrals / Customer Acquisition
- Transaction Documentation / Process

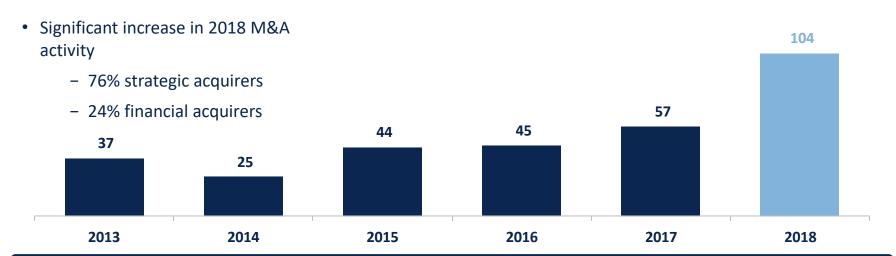


# **Downstream Monetization**

- Mortgage
- Title
- Insurance
- Escrow

# **HEALTHY M&A MARKET**

# **Annual M&A Activity**



# **Select 2018 M&A Transactions**

(\$MM)

<u>Buyer</u>	<u>Target</u>	Announced Date	Enterprise Value
CoreLogic \$ SYMBILITY		10/22	\$122
lendingtree	<b>€</b> QuoteWizard°	10/4	\$370 <sup>(1)</sup>
C@MPASS	PACIFIC UNION INTERNATIONAL	8/30	NA
Moody's	REIS	8/30	\$278
News Corp / move	<b>OP</b> CITY	8/29	\$210
<b>Zillow</b> °	mortgagelenders of america	8/6	NA

<u>Buyer</u>	<u>Target</u>	Announced <u>Date</u>	Enterprise <u>Value</u>
REALPAGE Outperform	LeaseLabs°	8/2	\$117 <sup>(2)</sup>
<b>⊘</b> FORTIVE	accruent	7/31	\$2,000
SILVERLAKE	△ZPG	5/11	\$3,208
FIDELITY NATIONAL FINANCIAL	stewart	3/19	\$1,138
SILVERLAKE	<b>©</b> EDR°	3/13	\$205
<b>Trimble</b> .	e-Builder®	2/2	\$485

Source: Pitchbook, 451 Research and press releases.

<sup>(1)</sup> Includes potential \$70MM earnout (2) Includes potential \$14MM earnout

#### **ACTIVE STRATEGIC M&A ENVIRONMENT**

# **Select Strategic Acquirers**













'18E/'17 Revenue Growth:

+ 23%

+ 15%<sup>(1)</sup>

(3%)

+ 23%

+ 25%

+ 7%

#### LTM Acquisitions













# **Platform Acquisitions**

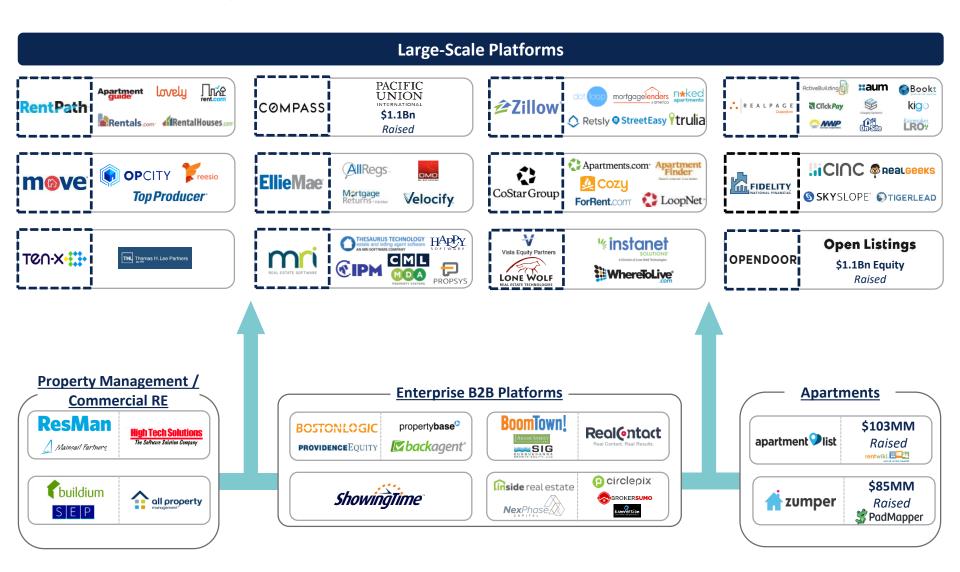








## SCALE MATTERS → CURRENT & EMERGING "PLATFORMS"



# **BUSINESS MODEL / GROWTH DRIVES VALUATION**

# **Key Value Drivers:**

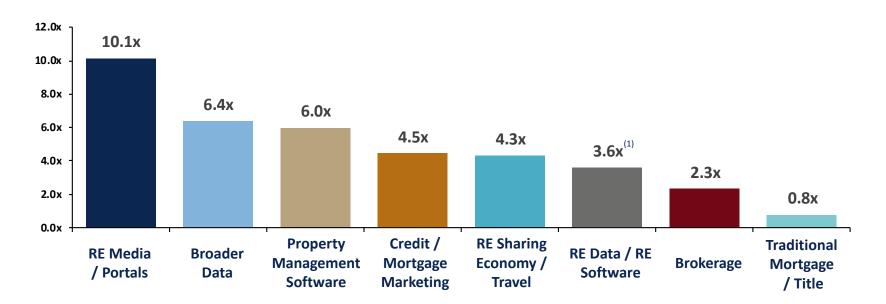
> Market / company growth

- > Profitability / unit economic profitability
- > High revenue visibility / high retention
- Margin "leverage"

> Large, underpenetrated TAM

> Differentiated tech

#### **Enterprise Value / 2018E Revenue**



#### WHAT WILL DRIVE NEW ENTRANT PARTICIPATION IN M&A?

# Mortgage Market Dynamics

- Four interest rate hikes in 2018
- > Rate Rise → importance of new origination business vs. refinancing
  - Refi Volume (\$Bn)
- \$2,051 \$1,026 \$1,026 \$1,026 \$1,056 \$1,056 \$1,168

# Push "Upstream"

- Decision to be connected further up the funnel for new downstream business
- Realtors remain at center of transaction process and significantly influence consumer behavior

# Private Equity

- > PE views the real estate category as a highgrowth opportunity with large TAM
- Looking for scale "platform" opportunities to execute a "buy-andbuild" strategy
- > ~\$1.2Tn in dry powder (3)

# Brokerage Tech Advantage

- Brokers increasingly using technology as a way to differentiate and deliver value to agents
- Larger brokerages with developing "owned" or "partnership" tech strategies – sometimes both







stewart title







#### CONCLUSION

- Expect to see continued growth in the RE Tech sector → tech transformation underway in a massive market category
- Strategic M&A to move closer to the transaction to capture additional transaction economics

- Scale can be both offensive and defensive in a crowded marketplace → firms want to buy and invest in category leaders
- TAM and churn are critical questions to address in the RE tech sector