Form 990

DLN: 93493319168027

### OMB No 1545-0047

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

foundations)

► Do not enter social security numbers on this form as it may be made public

2016

-		of the Treasu enue Service	■ Information about	Form 990 and its instructions is at <u>www</u>	v IRS go	v/form	990		Inspection
A F	or th	e <b>2016</b> c	alendar year, or tax year begini	ning 01-01-2016 , and ending 12-3	1-2016				
<b>B</b> Che	ck ıf a	pplicable	C Name of organization National Association of Realtors				D Employ	er identif	ication number
		change	National Association of Realtons				36-152	0690	
	me ch tıal re	-	Doing business as						
Fir	nal	minated				ŀ	E Talaaha		
		d return	Number and street (or P O box if ma 430 N Michigan Ave	il is not delivered to street address) Room/su	ııte		E Telepho		
□ Ар	plicati	on pending	City or town, state or province, count	ry, and ZIP or foreign postal code			(312) 3	329-8200	
			Chicago, IL 60611	ry, and 211 or foreign postar code			<b>G</b> Gross re	eceints \$ 2	97,311,262
			<b>F</b> Name and address of principal	officer	H(a)	Ic thic	a group re		57,511,202
			Dale Stinton CEO				a group re inates?	tuili loi	□Yes <b>☑</b> No
			430 N Michigan Ave Chicago, IL 60611		Н(Ь)	Are all	subordina	tes	☐ Yes ☐No
I Ta	x-exer	mpt status	☐ 501(c)(3) <b>☑</b> 501(c)(6) ◀(	insert no )		include		list (see	instructions)
J W	ebsit	te:► ww	w realtor org		1		exemption	•	•
<b>K</b> Form	n of o	rganızatıon	✓ Corporation ☐ Trust ☐ Assoc	nation ☐ Other ►	<b>L</b> Year o	f format	ion 1908	M State	of legal domicile IL
Pa	ad T	Sm	MA 2 ML/						
126		Sum Briefly des	mary scribe the organization's mission or	most significant activities					
	'	The NATIC	DNAL ASSOCIATION OF REALTORS	(NAR) provides a facility for professiona	ıl develop	oment (	& exchang	e of infor	mation among its
)Ce		members	and the public in order to preserve	rights related to real property					
Tal.	-								
Activities & Governance	-								
3				ontinued its operations or disposed of magnetic indicates the solution of the			of its net a	assets 3	895
<b>&gt;ಶ</b>	1			the governing body (Part VI, line 1b)			1	4	888
₫je	1		· -	endar year 2016 (Part V, line 2a)				5	386
Ş	6	Total nun	nber of volunteers (estimate if nece	essary)				6	2,100
⋖	7a	Total unr	elated business revenue from Part	VIII, column (C), line 12				7a	7,414,694
	b	Net unrel	ated business taxable income from	Form 990-T, line 34				<b>7</b> b	4,407,863
						Prio	r Year		Current Year
₫.	1		ions and grants (Part VIII, line 1h)						(
Ravenue	1	-	` , ,				202,213,		207,240,819
ά	1		ent income (Part VIII, column (A), I	, ,			5,795,		3,632,830
	1		venue (Part VIII, column (A), lines		-		6,135, 214,144,		12,672,71 <sup>2</sup> 223,546,363
-	-		enue—add lines 8 through 11 (mus nd similar amounts paid (Part IX, co	t equal Part VIII, column (A), line 12)			262,		551,500
	1			lumn (A), line 4)			202,	230	351,300
(0	1			nefits (Part IX, column (A), lines 5–10)			53,863,	026	56,251,757
Expenses	1	•	inal fundraising fees (Part IX, colun	, , , , , , , , , , , , , , , , , , , ,					00,202,707
D. D.	Ι.		raising expenses (Part IX, column (D), lir	, ,,					
Д	17	Other exp	penses (Part IX, column (A), lines 1	.1a-11d, 11f-24e)			127,509,	823	173,860,600
	18	Total exp	enses Add lines 13–17 (must equa	al Part IX, column (A), line 25)			181,635,	099	230,663,857
	19	Revenue	less expenses Subtract line 18 fro	m line 12			32,509,	263	-7,117,494
Net Assets or Fund Balances					Begi	nnıng o	f Current \	/ear	End of Year
sets	20	Total ass	ets (Part X, line 16)				302,747,	160	304,900,822
AB	1		ilities (Part X, line 26)				128,404,		142,715,562
F F	1		s or fund balances Subtract line 2	1 from line 20			174,342,		162,185,260
Pai			ature Block						,,
		alties of p	erjury, I declare that I have examı	ned this return, including accompanying					
any k			f, it is true, correct, and complete	Declaration of preparer (other than office	cer) is ba	ased on	all inform	ation of	which preparer has
		Signati	* ure of officer			2017 Date	-11-15		
Sign Here		1, 10, 11, 1	NEDDOME CEO						
	-		PIERPOINT CFO r print name and title						
			rınt/Type preparer's name		ate	1		PTIN	
Paid	d		licole Bencik	Nicole Bencik			k 🔲 ıf   employed	P0075691	5
Pre		רו ⊢	ırm's name ► CROWE HORWATH LLP	-			s EIN ► 35	-0921680	
Use	•	1 -	ırm's address ▶ 225 West Wacker Drive	Suite 2600		Phon	e no (312)	899-7000	
			Chicago, IL 606061224						
May t	he IR	RS discuss	this return with the preparer show	n above? (see instructions)				. ☑,	∕es □No

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Par	t IIII Statement	t of Program Service Ac	complishments		
	Check if Scho	edule O contains a response o	r note to any line in this Part III		🗆
1	Briefly describe the	organization's mission	·		
		professional development, res transfer real property	earch & exchange of information	among its members and to the pu	ublic in order to preserve
2	-	, <del>.</del> .	gram services during the year wh		
	•				☐ Yes 🗹 No
	•	ese new services on Schedule			
3	Did the organization	r cease conducting, or make si	gnificant changes in how it conduc	cts, any program	
	services?				🗌 Yes 🗹 No
	If "Yes," describe th	ese changes on Schedule O			
4	Section 501(c)(3) a		nplishments for each of its three liest required to report the amount of service reported		
4a	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
	See Additional Data				,
4b	(Code	) (Expenses \$	ıncludıng grants of \$	) (Revenue \$	)
	See Additional Data				
4c	(Code	) (Expenses \$	ıncludıng grants of \$	) (Revenue \$	)
	See Additional Data				
4d	Other program serv	rices (Describe in Schedule O )			_
	(Expenses \$	ıncludıng	grants of \$	) (Revenue \$	)
4e	Total program ser	rvice expenses ▶	0		
	_				Form <b>990</b> (2016

Page 3

No

Nο

No

Ĭi.		Cnec	KIIS	το	)T K	equ	ur	ea :	5cn	ıeaı	ules	5																		
	Is the	organiz	atio	n d	escr	ibec	l ın	sec	tıon	501	L(c)(	3)	or 4	494	7(a)	(1)	(otl	her	thar	ı a	priv	ate	four	ndat	ion)	? <i>If</i>	"Yes,	" comp	lete	
	Sched	lule A			_	_	_	_	_		`.'		_			` ′		_	_	_	٠.	_	_	_	,					

Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? . . .

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII . . . . . . . . . . . .

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

14a Did the organization maintain an office, employees, or agents outside of the United States? . . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

lines 1c and 8a? If "Yes," complete Schedule G, Part II

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . . Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🛸

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

2 3

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

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16

17

18

19

Yes

Yes

Yes

Yes

Yes

Yes

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Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates Yes for public office? If "Yes," complete Schedule C, Part I 💆 . . . . . . . . . . . Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? 4 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? 5 Yes If "Yes." complete Schedule C, Part III 💆 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? 6 Did the organization receive or hold a conservation easement, including easements to preserve open space. the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? 8 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation q Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, 10 Yes permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? Yes 11a Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

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28a

28b

28c

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35a

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Yes

Yes

Yes

Yes

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Yes

Νo

No

Nο

Nο

Nο

Nο

Nο

Νo

Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		_
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			

instructions for applicable filing thresholds, conditions, and exceptions)

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I . . . . . . . . . . . . . . . . . .

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . .

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . .

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

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Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 311			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and  Tax Statements, filed for the calendar year ending with or within the year covered by			
	this return	2b	Yes	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		103	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►CJ , NL See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)		103	
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	7.5		
·	If res, to fine 3a of 3b, did the organization meronii 0000-1.	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand			
L4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments "If "No," provide an explanation in Schedule O	14b		

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Par	<b>Governance, Management, and Disclosure</b> For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	·		
-	Check if Schedule O contains a response or note to any line in this Part VI	<u> </u>		✓
<b>э</b> е	ction A. Governing Body and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year label 1a 895		103	
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 888			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
	The governing body?	8a	Yes	
	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	<u>e Code</u>		
10-	Did the everywhere have lead shoutons burnshap as affiliates?	10-	Yes Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
ь	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to			
	conflicts?	12b	Yes	
	Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b		No
16a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a		v	
ь	taxable entity during the year?	16a	Yes	
	In joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
	ction C. Disclosure			
17 18	List the States with which a copy of this Form 990 is required to be filed.  Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only)			
	available for public inspection. Indicate how you made these available. Check all that apply  Own website. Another's website. Upon request. Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records ►JOHN PIERPOINT 430 N MICHIGAN AVE Chicago, IL 60611 (312) 329-8200			

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Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors	
	Check if Schedule O contains a response or note to any line in this Part VII	
Section	A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees	
La Complete	e this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's	tax

year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

• List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)

who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(B)

(A)

• List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(C)

(D)

Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W- 2/1099organization and Highest compensated employee Individual trustee or director Former organizations MISC) related Institutional Trustee below dotted employee organizations line) See Additional Data Table

(F)

(E)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Page **8** 

	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	than o	one bo	ox, i an of tor/t	ot che unles fficer trust	<u> </u>	rson a	Rep comp fro organiz	(D) portable pensation om the zation (W-	(E) Reportable compensatior from related organizations ('	w-	(F) Estima amount o compens from to	ited f other sation the
		for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/103	99-MISĊ)	2/1099-MISC	,	on and ed ations	
See	Additional Data Table		<u> </u>	<u> </u>	<u> </u>			+	<u> </u>					
<u> </u>			<u> </u>		igdash			+	<u> </u>			$\perp$		
			<del></del>	$\vdash$	$\vdash$	$\vdash$	_	+	-			+		
		<del>                                     </del>	$\vdash$	<del>                                     </del>	$\vdash$	+	<del>                                     </del>	+				+		
		+			$\vdash$	$\dagger$	<u> </u>	$\top$	<del> </del>					
<u> </u>		<u> </u>	<u> </u>	igspace	igspace	$\perp$	<del> </del>	<u> </u>				_		
1h 5	Sub-Total		<u> </u>	Ļ	L,	$\perp$	<u> </u>   ▶	'				$\perp$		
с 1	Total from continuation sheets to Pa			•	•		•		8	,259,773		0		437,547
2	Total number of individuals (including of reportable compensation from the compensation		to thos			ıbov		o rec				<u>~I</u>		437,317
													Yes	No
3	Did the organization list any <b>former</b> of line 1a? <i>If "Yes," complete Schedule J</i>			ee, k	еу е •	mple •	oyee,	or hi	ghest co	mpensated	employee on	3	Yes	
4	For any individual listed on line 1a, is organization and related organizations individual										n the	4	Yes	
5	Did any person listed on line 1a receiv services rendered to the organization									ation or indi	vidual for	5		No
Se	ection B. Independent Contract Complete this table for your five highe		-d inder	ande		antr	actors	+hat		- more than	#100 000 of cor	mnen	cation	
<u> </u>	from the organization Report comper	nsation for the c									n's tax year	liber		<del> </del>
HAVA	Name a	(A) and business addre	ess								(B) ription of services & COMMUNICATIO	NS	Compen	
36 E (	GRAND AVE												•	,235,: -
	AGO, IL 60611 SET SMART COMMUNICATIONS LLC									CONSULT &	DIRECT MAILINGS		9,	,369,854
SUITE	15TH ST NW E 1000									JEN.				
	HINGTON, DC 20005 DLD WORLDWIDE LLC					_	-			REALTOR MA	ARKETING AND		7,	,426,569
NEW '	HUDSON STREET YORK, NY 10013													
43 N	ALT MEDIA GROUP POWERLINE RD									MARKETING	CONSULTANTS		1,	,967,884
SUITE POMP	E532 PANO BEACH, FL 33069													
205 P	TOTLE INTERNATIONAL INC PENNSYLVANIA AVE SE									TECHNOLOG	SY & DATA		1,	,566,755
	HINGTON, DC 20003 Total number of independent contractor.	rs (including but	t not lim		to th		listed	abo	ve) who	received m	ore than \$100.00	00 of		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ▶ 99

orm 9		<u> </u>										Pa	age <b>9</b>
Part \	<b>V</b>							_					
		Check If Schedul	e O contains i	a respo	onse or note to any	(,	nis Part VIII <b>A)</b> revenue	Rei e: fu	(B) lated or xempt inction evenue	Un bւ	(C) irelated usiness evenue	(D) Revenue excluded fro tax under sec 512-514	om tions
0 B	1a	Federated campaig	ns	1a									
ant an	Ŀ	Membership dues		<b>1</b> b									
Gra		Fundraising events		1c									
\$ <u>4</u>		d Related organizatio	ns	1d									
is is		Government grants (co	ontributions)	1e									
ns.	l f	All other contributions	, gıfts, grants,										
tio sr S	-	and similar amounts n		1f									
Contributions, Gifts, Grants and Other Similar Amounts	ç	Noncash contribution	ons included										
Cont	h	Total.Add lines 1a-1	f		•		0						
<u>1</u>	_				Business	Code							
મ.	2a	MEMBER DUES				900099	182,4	24,376	182,424	,376			
æ	b	CONVENTIONS				900099	10,7	42,766	10,742	,766			
1.Ce	С	ADVERTISING & SUBSC	RIPTIONS			541800		55,041			6,455,0	041	
<u>\$</u>		GOVERNMENT AFFAIRS				900099	•	69,657	3,869				
Ē	е	PUBLICATIONS & SERV	MATERIALS			900099		86,860		,860			0
Program Service Revenue	f	All other program se	rvice revenue			40.5:-	3,1	62,119	3,162	,,119		0	
표	g.	Total.Add lines 2a-2f			▶ 207,2	40,819							
	3 I	Investment Income (II	ncluding divid	ends, ı	nterest, and other								
		·				<u> </u>	4,319,676					4,31	19,676
		Income from investme			ond proceeds		3,395,909	3				2 20	95,909
	5 h	Royalties	(ı) Real		(II) Personal	<u> </u>	3,393,909	1				3,33	
	6a	Gross rents	(I) Real		(II) Personal	-							
			6,6	12,484									
	b	Less rental expenses	6,6	45,739									
	·	Rental income or		33,255	0								
	Ī	(loss)		,									
	d	Net rental income o	r (loss)	•			-33,255	5				-3	33,255
	_		(ı) Securit	ies	(II) Other								
	7a	Gross amount from sales of	62,1	85,993	4,246,321								
		assets other than inventory											
	b	Less cost or				-							
		other basis and sales expenses	62,8	00,303	4,318,857								
	c	Gain or (loss)	-6	14,310	-72,536	]							
	d	Net gain or (loss) .			<b>•</b>		-686,846	5				-68	86,846
	8a	Gross income from for (not including \$		ents of									
Other Revenue		contributions reporte	ed on line 1c)										
₹   		See Part IV, line 18		а									
å		Less direct expense		b		]							
her		Net income or (loss)		-	ents •	1		-					
ŏ	Эa	Gross income from g See Part IV, line 19		es									
				а									
		Less direct expense		b									
		Net income or (loss)		activit	ies <b>&gt;</b>								
ľ	10a	Gross sales of invent returns and allowand											
				а	}								
	b	Less cost of goods s	sold	b		1							
	С	Net income or (loss)	from sales of	ınvent	tory ►								
		Miscellaneous			Business Code								
	11	aINCOME FROM CON	TROLLED ENT	ITIES	900003		354,929	7			354,929		
	b	INCOME FROM CONT	TROLLED ENT	ITIES	900003		535,551	L			535,551		
		- ROYALTIES											
	c	INCOME FROM LEGA	L SETTLEMEN	IT	900099		7,800,000	O	7,800,000				
	d	All other revenue .					619,580		550,407		69,173		0
	е	<b>Total.</b> Add lines 11a	-11d		+		9,310,060						
	12	Total revenue. See	Instructions						202 (==				
							223,546,363	5	209,136,185		7,414,694	6,99 Form <b>990</b> (1	95,484 2016)

e All other expenses

25 Total functional expenses. Add lines 1 through 24e

**26 Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

For	m 990 (2016)				Page <b>10</b>
	art IX Statement of Functional Expenses tion 501(c)(3) and 501(c)(4) organizations must complete all co	olumns All other orga	anizations must com	olete column (A)	
	Check if Schedule O contains a response or note to any	line in this Part IX			🗹
	not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	<b>(C)</b> Management and general expenses	(D) Fundraisingexpenses
1	l Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	551,500	·	· ·	
2	2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	4,864,111			
e	6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	41,083,089			_
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	3,148,063			
9	Other employee benefits	4,481,058			_
10	Payroll taxes	2,675,436			
11	. Fees for services (non-employees)				
	a Management				
	<b>b</b> Legal	571,376			
	c Accounting	339,904			
	<b>d</b> Lobbying				
	e Professional fundraising services See Part IV, line 17				
	f Investment management fees	360,437			
	g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	46,181,641	0	0	0
12	2 Advertising and promotion	32,294,155			
13	Office expenses	9,698,226			
14	Information technology	7,603,110			
15	Royalties				
16	i Occupancy	341,539			
17	' Travel	8,780,925			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	10,187,207			
20	Interest	195,060			-
21	. Payments to affiliates				-
22	Depreciation, depletion, and amortization	2,750,641			
23	Insurance	2,037,671			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
	a PUBLIC POLICY EXPENSES	30,128,358			
	b TAXES	4,354,560			
	c MAINTENANCE AND REPAIRS	2,710,322			
	d REALTOR MEMBER SUBSCRIPTIONS	11,895,063			

3,430,405

0

0

230,663,857

0

Form **990** (2016)

## Check if Schedule O contains a response or note to any line in this Part IX

		Beginning of year		End of year
1	Cash-non-interest-bearing		1	
2	Savings and temporary cash investments	70,665,027	2	73,214,485
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net	2,705,028	4	3,017,130
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	0	5	C
6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and specified graphy at the section 501(c)(9)			

Page **11** 

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162,185,260

304,900,822

Form **990** (2016)

174,342,980

302,747,160

As	
⋖	

ssets		cash non interest bearing		•			
	2	Savings and temporary cash investments .		70,665,027	2	73,214,485	
	3	Pledges and grants receivable, net			3		
	4	Accounts receivable, net			2,705,028	4	3,017,130
	5 6	Loans and other receivables from current and for trustees, key employees, and highest compensation of Schedule L. Loans and other receivables from other disqualisection 4958(f)(1)), persons described in section contributing employers and sponsoring organization.	rsons (as defined under 8(c)(3)(B), and	0	5	0	
	7	voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Notes and loans receivable, net				7	
	8	Inventories for sale or use	-		8		
As	9	Prepaid expenses and deferred charges	· –	3.221.001	9	3,919,930	
	-	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	153,698,979	0,221,001		0,010,000
	Ь	Less accumulated depreciation	10b	96,255,966	57,845,309	10c	57,443,013
	11	Investments—publicly traded securities			100,911,440	11	88,046,034
	12	Investments—other securities See Part IV, line 11			5,697,903	12	5,475,233
	13	Investments—program-related See Part IV, line 11			50,897,948	13	58,159,615
	14	Intangible assets			5,147,873	14	9,298,700
	15	Other assets See Part IV, line 11			5,655,631	15	6,326,682
	16	Total assets.Add lines 1 through 15 (must equal line 34)			302,747,160	16	304,900,822
	17	Accounts payable and accrued expenses			50,124,140	17	58,180,080
	18	Grants payable				18	
	19	Deferred revenue		63,590,255	19	71,375,545	
	20	Tax-exempt bond liabilities			20		
ý	21	Escrow or custodial account liability Complete F	of Schedule D		21		
	22	Loans and other payables to current and former key employees, highest compensated employee					
<u> </u>		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrela	ited th	rd parties		23	
	24	Unsecured notes and loans payable to unrelated	third	parties	12,250,000	24	10,500,000
	25	Other liabilities (including federal income tax, p. and other liabilities not included on lines 17-24) Complete Part X of Schedule D	s to related third parties,	2,439,785	25	2,659,937	
	26	Total liabilities. Add lines 17 through 25			128,404,180	26	142,715,562
Fund Balances	27	Organizations that follow SFAS 117 (ASC 9 complete lines 27 through 29, and lines 33 Unrestricted net assets	heck here ▶ ☑ and 4.	174,342,980	27	162,185,260	
391	28	Temporarily restricted net assets			28		
<u> </u>	29	Permanently restricted net assets				29	
Ë		Organizations that do not follow SFAS 117	(ASC	958),			
_				• • • • • • • • • • • • • • • • • • •			

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check here  $\blacktriangleright$   $\square$  and complete lines 30 through 34.

Retained earnings, endowment, accumulated income, or other funds

Capital stock or trust principal, or current funds . . Paid-in or capital surplus, or land, building or equipment fund .

Total net assets or fund balances

Total liabilities and net assets/fund balances

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

2b

2c

3a

3b

Yes

Yes

No

Form 990 (2016)

☐ Separate basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

Consolidated basis

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

b Were the organization's financial statements audited by an independent accountant?

Consolidated basis

### Additional Data

**Software ID:** 16000421 Software Version: 2016v3.0

**EIN:** 36-1520690

Name: National Association of Realtors

Form 990 (2016)

Form 990, Part III, Line 4a: WORKING FOR AMERICA'S PROPERTY OWNERS, THE NATIONAL ASSOCIATION PROVIDES A FACILITY FOR PROFESSIONAL DEVELOPMENT, RESEARCH AND EXCHANGE OF INFORMATION AMONG ITS MEMBERS AND TO THE PUBLIC AND GOVERNMENT FOR THE PURPOSE OF PRESERVING THE FREE ENTERPRISE SYSTEM AND THE RIGHT TO OWN REAL PROPERTY

# NAR PROMOTES HIGH STANDARDS OF CONDUCT IN THE TRANSACTION OF REAL ESTATE BUSINESS AND HELPS TO ENSURE THAT THE PUBLIC RECOGNIZES THAT REALTORS ADHERE TO A STRICT CODE OF ETHICS NAR'S CONSUMER ADVERTISING CAMPAIGN DELIVERED POWERFUL MESSAGES TO NATIONAL AUDIENCES THROUGH COMPREHENSIVE MEDIA PROMOTIONS ENDORSING THE BENEFITS OF USING A REALTOR AND COUNTERING NEGATIVE HOUSING MARKET MESSAGES. THE FOCUS OF THE

PROGRAM IS TO HELP STATE AND LOCAL REALTOR ASSOCIATIONS TELL BUYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALLENGING HOUSING MARKET. THE

Form 990, Part III, Line 4b:

PROGRAM IS DESIGNED TO HELP REALTORS GENERATE AUTHENTIC OPTIMISM WITH CONSUMERS

#### Form 990, Part III, Line 4c: NAR PROVIDES A BROAD-BASED PERSPECTIVE ON THE VALUE OF REAL PROPERTY OWNERSHIP AND THE IMPACT ON FAMILIES, COMMUNITIES AND SOCIETY ACCORDINGLY, NAR CONTINUES TO SUPPORT PUBLIC POLICY ISSUES THAT ENHANCE HOUSING AFFORDABILITY AND THE AVAILABILITY FOR PEOPLE OF ALL BACKGROUNDS AND INCOME LEVELS TO OBTAIN HOME OWNERSHIP THE ASSOCIATION'S WEBSITES, REALTOR COM AND HOUSELOGIC COM. ARE COMPANION

WEBSITES FOR CONSUMERS, WHICH FEATURE INFORMATION ABOUT THE VALUE OF PROPERTY OWNERSHIP, ALLOW CONSUMERS TO DO THEIR OWN RESEARCH, AND

HELP BUYERS AND SELLERS FIND REALTORS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former Highest compensated individual trustee or director emplovee Institutional MISC) related organizations below dotted organizations employee line) 30 0 TOM SALOMONE ...... Х 331,564 Χ NAR PRESIDENT 0 1 30 0 BILL BROWN Х . . . . . . . . . . . . . . . . . . Х 220,664 0 PRESIDENT - ELECT 30 0 ELIZABETH MENDENHALL Х Х 167,070 FIRST VICE PRESIDENT 30 0 MICHAEL MCGREW . . . . . . . . . . . . . . . Х Х 185,195 NAR TREASURER 30 0 CHRIS POLYCHRON ...... Х Х 169,050 0 IMMEDIATE PAST PRESIDENT 0.5 WILLIAM ARMSTRONG ...... Х 0 DIRECTOR 10 0 5 SHARON MILLETT ...... 0 Ω DIRECTOR 5 0 0 5

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RICHARD MENDENHALL

REBECCA THOMSON

DIRECTOR

DIRECTOR

DIRECTOR

SHERRI SOUZA

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee Indradual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 LORRAINE ABERCROMBIE ...... 0 Χ DIRECTOR 0 5 JESSE ACEVEDO Х 0 0 DIRECTOR 0.5 CHERYL ACKER Х DIRECTOR 0 5 Х 0 5 KOKI ADASI ...... Х DIRECTOR 0.5 KIMBERLY ALLARD ...... Χ DIRECTOR 0 5 YVETTE ALLEN ...... 0 Х DIRECTOR

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ROBERT ADAMSON DIRECTOR

SCOTT ALLISON

MOANA ANDERSEN

CHRIS ANDERSON

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W-2/1099organization and Officer Former Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 PATRICIA ANGLERO ...... Х DIRECTOR 05 FRANK ANTHONY Х 0 DIRECTOR 0.5 ENNIS ANTOINE Х DIRECTOR 0 5 MARTHA APPEL Χ DIRECTOR 0.5 RICARDO ARCHILA SOMOZA ...... Х DIRECTOR 0.5 CINDY ARIOSA ...... Х O

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

RYAN ASAO

DIRECTOR

LORRAINE ARORA

ADRIAN ARRIAGA

MARIO ARRIAGA

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee Indradual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 DONALD ASHER ...... Χ DIRECTOR 0 5 WILLIAM ASHKER Х 0 0 DIRECTOR 0.5 CAROLYN AUGUR Х DIRECTOR 0 5 PAULINE AUNGER Х DIRECTOR 0 5 BRUCE AYDT ...... Х DIRECTOR 0.5 DOUGLAS AZARIAN ...... Χ DIRECTOR 0 5 KIM BACSO

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

AHMED BADAT

ROBERT BAILEY

COLLEEN BADAGLIACCO

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 DEBORAH BAISDEN ...... Х DIRECTOR 05 JAN BAKER Х 0 DIRECTOR 0.5 JOAN BALLANTYNE Х DIRECTOR 0.5 CHRISTINA BANASIAK ............ Х 05 ...... Х 0.5 MICHAEL BARBARO ...... Х DIRECTOR 05

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DIRECTOR ANDREW BARBAR DIRECTOR

DAVID BARBER

MELANIE BARKER

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JEFF BARNETT

SHARON BARRON

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee key employee indradual trustee or director Former In stituti onal MISC) related organizations below dotted organizations line) rust<sub>ee</sub> 0.5 JOHN BARRY ...... Х DIRECTOR 0 5 EDWARD BARSKI Х 0 0 DIRECTOR 0.5 ALLISON BARTHOLOMEW Х DIRECTOR 0 5 KEVIN BATDORF Х 0 DIRECTOR 0.5 TRAY BATES ...... Х 0 DIRECTOR 0.5 GAROLD BAUER Х DIRECTOR 0 5 MARY BAYAT ..... Х DIRECTOR

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CHRISTOPHER BEADLING

DIRECTOR

DIRECTOR

DIRECTOR

SCOTT BEAUDRY

MICHAEL BECKER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee indradual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 CAMI BECKLEY ...... Х DIRECTOR 0 5 SANDY BEDNAR Х 0 0 DIRECTOR 0.5 NATHAN BELL Х DIRECTOR 0 5 MALCOLM BENNETT ..... Х DIRECTOR 0 5 RICHARD BERGDAHL ...... Х DIRECTOR 0.5 TOM BERGE JR ...... Х

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

ALLYSON BERNARD

RUSSELL BERRY

MICHAEL BINDMAN

CHRISTOPHER BISHOP

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 LARRY BLACK ...... Χ DIRECTOR 0 5 THOMAS BLANCHARD Х 0 DIRECTOR 0.5 ANNIE BLATZ Х DIRECTOR 0.5 WILLIAM BOATMAN ................. Х DIRECTOR 05 SHADRICK BOGANY ...... Χ DIRECTOR 0.5 BRADLEY BOLAND ...... Х DIRECTOR 0 5 BECKWITH BOLLE

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DIRECTOR

DIRECTOR

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DIRECTOR

CHARLES BONFIGLIO

EUGENIA BONILLA

STEPHEN BOOTH

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 RUSSELL BOOTH . . . . . . . . . . . . . . . . . . . Х DIRECTOR 0.5 CRAIG BORNER Х 0 DIRECTOR 0 5 MARIANNE BORNHOFT Х DIRECTOR 0.5 DOROTHY BOTSOE ....... Х 0 DIRECTOR 0 5 CARLTON BOUJAI ...... Х DIRECTOR 0.5 KATHRYN BOVARD O DIRECTOR 0 5 MONTIE BOX . . . . . . . . . . . . . . . . . . . 0

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

J RUSSELL BOYCE

DARYL BRAHAM

H GENE BRAKE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 JENNIFER BRANCHINI ...... Х DIRECTOR 0 5 RYAN BRASHEAR Х 0 DIRECTOR 0.5 PAUL BREUNICH Х DIRECTOR 0.5 MAREN BRISSON ...... Х DIRECTOR 0.5 DANNY BROCK ...... Х DIRECTOR 0.5 MIKE BRODIE ...... Х DIRECTOR 0 5 FRAN BROUDE

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DIRECTOR

DIRECTOR

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DIRECTOR

ERIN BROWN

SHEILA BROWER

STEVEN BROWN

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 DIANE BROWN ...... Х DIRECTOR 05 KEVIN BROWN Х 0 DIRECTOR 0.5 DAWN BROWN Х DIRECTOR 0.5 LEIGH BROWN ............ Х DIRECTOR 0 5 MICHAEL BROWNELL ...... Х DIRECTOR 0.5 THEODORE BRYANT ...... Х DIRECTOR 05 CINDI BULLA ...... 0 DIRECTOR

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WENDELL BULLARD

JUDITH BUNDSCHUH

DIRECTOR

DIRECTOR

DIRECTOR

ANDREW BURKE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 MARY FRANCES BURLESON ...... Х DIRECTOR 0 5 DAVID BURNETT Х 0 DIRECTOR 0.5 KENYA BURRELL Х DIRECTOR 0.5 SCOTT CABALLERO ...... Х DIRECTOR 0 5 ROBERT CALDWELL ...... Х DIRECTOR 0.5 CINDY CALLAIS ...... Х DIRECTOR 0 5 PAT CALLAN ...... 0

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DIRECTOR

DIRECTOR

SARA CALO

DIRECTOR

DIRECTOR

LINDA CALLICUTT

NANCY CARDONE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 CHRISTINA CARDONE ...... Х DIRECTOR 0 5 DOMINIC CARDONE Х 0 DIRECTOR 0.5 CYNTHIA CARLEY Х DIRECTOR 0.5 JANET CARPENTER ...... Х DIRECTOR 0 5 DOUGLAS CARPENTER ...... Х DIRECTOR 0.5 DAWN CARPENTER ...... Х DIRECTOR 0 5 ALBERTO CARRILLO ...... 0 DIRECTOR 0.5 ADORNA CARROLL ...... Х

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DIRECTOR

DIRECTOR

DIRECTOR

MEG CASPER

STEPHEN CASPER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Key employee indradual trustee or director In stitutional MISC) related organizations organizations below dotted line) Trustee 0.5 JOHN CASTELLI ...... Х DIRECTOR 0 5 OTTO CATRINA Х 0 0 DIRECTOR 0.5 DEBRA CHAMBERLAIN Х 0 0 DIRECTOR 0.5 CHRISTINE CHASE ...... Х DIRECTOR

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DIRECTOR	0	
CINDY CHANDLER	0 5	
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DIRECTOR	0	
LORI CHAPMAN	0 5	
DIRECTOR		Х

SOCAR CHATMON-THOMAS

DIRECTOR WILLIAM CHEE

DIRECTOR

DIRECTOR

DIRECTOR

RICHARD CHITTAM

MARK CHRISTOPHERSON

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) Trustee 0.5 DALE CHUMBLEY Х DIRECTOR 0.5 NANCY CLANCY Х 0 DIRECTOR 0 5 KEN CLARK Х DIRECTOR 0.5 OLITNICY CLAYTON ....... Х 0 0 5 ...... Х 0.5 CHRISTINA CLEMANS O

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QUINCI CERTION					
DIRECTOR					
VICKI CLEMAN					
DIRECTOR					

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DIRECTOR

PADDY COAN

MICHAEL COBB

SHANNON COBB EVANS

MATT CLEMENTS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 RITA COFFEY Х DIRECTOR 05 JAMES COLEY Х 0 DIRECTOR 0.5 MARI COLGAN Х DIRECTOR 0 5 ALVIN COLLINS Х 0 DIRECTOR 0.5 PAT COMBS ...... Х DIRECTOR 0.5 CATHY CONEWAY ...... Х O DIRECTOR

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MICHAEL CONNOLLY

ANTONIA CONNORS

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

SHANE COOK

VIRGINIA COOK

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 SHELLY COOPER ...... Χ DIRECTOR 0 5 RONALD COOPER Х 0 DIRECTOR 0.5 BRIAN COPELAND Х DIRECTOR 0.5 JASON COPEMAN ................ Х DIRECTOR 0 5 LAURA COPERSINO ...... Χ DIRECTOR 0.5 NIKKI COPPA ...... Х DIRECTOR 0 5

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TONYA CORDER

JAMES CORMIER

JUDY COVINGTON

DIRECTOR

DIRECTOR

JOAN COTA

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 DAVID COX . . . . . . . . . . . . . . . . . . . Х DIRECTOR 0.5 VICKI COX GOLDER Х 0 DIRECTOR 0 5 MIKE CRADDOCK Х DIRECTOR 0.5 TOMMIE CRISWELL ....... Х 0 DIRECTOR 0 5 DENNIS CRONK ...... Х DIRECTOR 0.5 JEAN CROSBY O DIRECTOR 0 5 KAREN CROWSON

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

TIFFANY CURRY

DONNA CUSSON

CAROLYN DAGOSTA

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee key employee Individual trustee or director Former Institutional MISC) related organizations below dotted organizations line) 0.5 PATRICK DALESSANDRO ...... Χ DIRECTOR 0 5 THOMAS DALEY Х 0 0 DIRECTOR 0.5 DAVE DALZELL Х DIRECTOR 0 5 JOSEPH D'AMATO Х DIRECTOR 0 5 SANDY DARLING ...... Х 0 DIRECTOR 0.5 WINNIE DAVIS ...... Χ DIRECTOR

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KENNETH DAVIS

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

ANITA DAVIS

ARLENE DAVIS

FRAN DAVIS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0.5 KIMBERLY DAWSON ...... Χ DIRECTOR 0.5 JOHN DE SOUZA Х 0 DIRECTOR 0.5 ANNE MARIE DECATSYE Х DIRECTOR 0.5 ...... Х 0.5 ...... Х DIRECTOR 0 5 JOSIE DEGRUSHA ...... Х DIRECTOR 05 CHRISTINE DEL VECCHIO

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ALLAN DECHERT DIRECTOR ANN DEFRIES

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

MICHAEL DELEON

JULIE DELORENZO

PETER DEMIDOVICH

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 MARTHA DENT . . . . . . . . . . . . . . . . . . . Х DIRECTOR 0.5 MATTHEW DEUITCH Х 0 DIRECTOR 0 5 ROBIN DICKSON Х DIRECTOR 0.5 MATT DIFANIS ....... Х 0 0 5 ...... Х 0.5 DEANNA DIPO O DIRECTOR 0 5

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DIRECTOR MICHAEL DIMELLA DIRECTOR

DIANE DISBROW

PAUL DIZMANG

LORI DOERFLER

HARRIETTE DOGGETT

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 JOHN DOHM . . . . . . . . . . . . . . . . . . . Х DIRECTOR 0.5 PATRICIA DOWTIN Х 0 DIRECTOR 0 5 MIKE DREWS Х DIRECTOR 0.5 AARON DRUSSEL ....... Х 0 DIRECTOR 0 5 **ELIZABETH DUENAS** ...... Х DIRECTOR 0.5 SHELLY DUNCAN O DIRECTOR 0 5 RANDY DURHAM . . . . . . . . . . . . . . . . . . . 0

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DIRECTOR

DIRECTOR

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DIRECTOR

LINDA DWYER

DAVID DWECK

CHRISTINE DWIGGINS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 MARY DYKSTRA ...... Х DIRECTOR 05 RACHEL EAMES Х 0 DIRECTOR 0 5 DODEDT EDV 0 HOWARD ELFMAN ...... Х DIRECTOR 0.5 BRUCE ELLIOTT

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KOBEKT EBY		x	
DIRECTOR	0		
MARTIN EDWARDS	0 5		
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DIRECTOR	0		
HOWARD ELEMAN	0 5		Г

DIRECTOR

DIRECTOR

DIRECTOR

JP ENDRES

DIRECTOR

DIRECTOR

LISBETH ENGLISH

ROBERT ELROD

STUART ELSEA

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 ROBINA ENGLISH ...... Χ DIRECTOR 0 5 BELINDA EPPS Х 0 DIRECTOR 0 5 JAMES EVANS Х DIRECTOR 0.5 PAUL EVERSON ................ Х DIRECTOR 0 5 CAROL FACCIPONTI ...... Χ DIRECTOR 0.5 TREASURE FAIRCLOTH ...... Х DIRECTOR 0 5 CAREY FARMER ...... 0 DIRECTOR 0.5 DON FAUGHT

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DIRECTOR

DIRECTOR

DIRECTOR

MICHAEL FAULKNER

MICHAEL FELDMAN

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee indradual trustee or director organizations Institutional MISC) related below dotted organizations line) 0.5 CHRISTOPHER FELIX ...... Х DIRECTOR 0 5 LINDA FERCODINI Х 0 0 DIRECTOR 0.5 JORGE FERNANDEZ Х DIRECTOR 0 5 DAVID FIALK ..... Х DIRECTOR 0 5 DAPHNA FIELDS ...... Х DIRECTOR 0.5 RICHARD FIORETTI ...... Х DIRECTOR 0 5 STEVEN FISCHER ...... 0

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DIRECTOR

**DEB FISHER** 

DIRECTOR

DIRECTOR

DIRECTOR

DREW FISHMAN

PATRICIA FITZGERALD

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0.5 BONNIE FITZGERALD ...... Χ DIRECTOR 0.5 PATRICIA FITZPATRICK Х 0 0 DIRECTOR 0.5 ASA FLEMING Х DIRECTOR 0 5 10HN FLOR Χ 0 Х 0 05 NORMAN FLYNN ................ Х O DIRECTOR

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DIRECTOR	О
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DIRECTOR	0
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CONNIE FOGLE

DIRECTOR

JEFF FOO

DIRECTOR

DIRECTOR

DIRECTOR

MICHAEL FORD

CLAIRE FORCIER-ROWE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 KATHLEEN FOWLER ...... 0 Χ DIRECTOR 0 5 BARBARA FOX Х 0 0 DIRECTOR 0.5 MAUREEN FRANCIS Х DIRECTOR 0.5 VIRGIL FRIZZELL ...... Х 0 DIRECTOR 0 5 ANJANETTE FRYE ...... Х 0 DIRECTOR 0.5 RICHARD FRYER ...... Х DIRECTOR 0 5 VICKI FULLERTON

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

WILLIAM FURST

BRANDI GABBARD

JOSEPH FUNKHOUSER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director MISC) related organizations Institutional below dotted organizations line) 0.5 PETE GALBRAITH ...... Х DIRECTOR 05 DAVID GALLUS Х 0 DIRECTOR 0.5 EVA GARCIA Х DIRECTOR 0.5 FERNANDO GARCIA ERVITI ............ Х DIRECTOR 05 EDMUND GARDNER ...... Х DIRECTOR 0.5 RYAN GATTERMEIR ...... Х DIRECTOR 05 ANNE GAULT ...... 0 DIRECTOR

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RICHARD GAYLORD

MARJORIE GENOVA

DIRECTOR

DIRECTOR

DIRECTOR

JASON GENTRY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W-2/1099organization and Officer Former Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 BRENDA GHIBAUDI ...... Χ DIRECTOR 05 ERIC GIBBS SR Х 0 DIRECTOR 0.5 SCOTT GIESER Х DIRECTOR 0 5 DEBRA GISRIEL

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DIRECTOR

TG GLAZER

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DIRECTOR

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ART GODI

DIRECTOR

DIRECTOR

JAY GOHIL

DIRECTOR

JOHN GOEDE

KIMBERLY GLEASON

STEVE GODDARD

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer key employee Highest compensated emptoxee Individual trustee or director Former Institutional MISC) related organizations below dotted organizations line) 0.5 THOMAS GONGAWARE ...... Χ DIRECTOR 0 5 FRANK GOODALE Х DIRECTOR 0.5 MICHAEL GORDON Х DIRECTOR 0 5 **GREGORY GOSSELIN** Х DIRECTOR 0 5 GEORGE GRABENHORST ...... Х DIRECTOR 0.5 JARROD GRASSO ...... Χ DIRECTOR 0 5 JEFF GREBE ...... Х DIRECTOR 0.5 ROBIN GREENBERG ...... Χ

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DIRECTOR

DIRECTOR

DIRECTOR

DEBRA GREENE

SUMMER GREENE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former Highest compensated individual trustee or director emplovee Institutional MISC) related organizations below dotted organizations employee line) 0.5 KAREN GREENWOOD ...... Χ DIRECTOR 0.5 FRANCOIS GREGOIRE Х 0 DIRECTOR 0.5 CAROL GRIFFITH Х DIRECTOR 0.5 DAVID GRIFFITH ...... Х DIRECTOR 0 5 **ELAINE GRILL** ...... Х DIRECTOR 0 5 RUSSELL GROOMS ...... Х DIRECTOR 05 BARRY GROOMS ...... 0

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

MAX GURVITCH

REBECCA GROSSMAN

JORGE LUIS GUERRA JR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 CARLOS GUTIERREZ ...... Χ DIRECTOR 0 5 WARREN HABIB Х 0 DIRECTOR 0.5 STEFANIE HAHN Х DIRECTOR 0 5 MELISSA HAILEY ...... Х 0.5 ...... Х 0.5 KIT HALE ...... Х DIRECTOR

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DIRECTOR JAMES HAISLER DIRECTOR

**BOB HALE** 

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

CINDY HAMANN

RANDALL HALL

MATTHEW HALPERIN

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 JIM HAMILTON Х DIRECTOR 0.5 JOE HANAUER Х 0 DIRECTOR 0 5 WILLIAM HANLEY Х DIRECTOR 0.5 DAVID HANNA ....... Х 0 DIRECTOR 0 5 HOWARD HANNA ...... Х DIRECTOR 0.5 CHRISTINE HANSEN O DIRECTOR 0 5

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ROBERT HARMAN

CHUCK HARRIS

DONALD HARRIS

ELIZABETH HARRIS

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 JOHN HARRISON ...... Χ DIRECTOR 05 MARGARET HARTMAN Х 0 DIRECTOR 0.5 KERRI HARTNETT Х DIRECTOR 0.5 GAIL HARTNETT ............ Х DIRECTOR 05 GEORGE HARVEY ...... Х DIRECTOR 0.5 DANIEL HATFIELD ...... Х DIRECTOR 05 MARCENE HEDAYATI ...... 0 DIRECTOR

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AMY HEDGECOCK

SALLY HEIMBROOK

MEREDITH HELD

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 DORCAS HELFANT-BROWNING ...... Х DIRECTOR 0 5 GLENN HELLYER Х 0 DIRECTOR 0.5 RODNEY HELM Х DIRECTOR 0.5 JAMES HELSEL ...... Х DIRECTOR 0 5 SUSAN HELSINGER ...... Х DIRECTOR 0.5 PAUL HENDRIKS ...... Х DIRECTOR 0 5 **GREGORY HERB** ...... 0 DIRECTOR 0.5 DOROTHY HERMAN ...... Х

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DIRECTOR

DIRECTOR

DIRECTOR

JOHN HERRING

CONNIE HETTINGA

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W- 2/1099organization and Officer Highest compensated employee Former Individual trustee or director organizations Institutional MISC) related below dotted organizations employee line) 0.5 MAX HILL ...... Х DIRECTOR 05 JEFFREY HILL Х 0 DIRECTOR 05 JEFFREY HOFFMAN 0 ...... DIRECTOR 0.5 TOM HORMEL ...... Х O

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STEPHEN HOOVER	0 5		

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BOBBI HOWE

JOHN HORNING

KATHLEEN HOUSTON

GREGORY HRABCAK

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 KARLA HUITSING . . . . . . . . . . . . . . . . . . . Х DIRECTOR 0.5 **BRETT HUNSAKER** Х 0 DIRECTOR 0 5 MICHAEL HUNSTAD Х DIRECTOR 0.5 LEANNAH HUNT ...... Х 0 DIRECTOR 0 5 **BROOKE HUNT** ...... Х DIRECTOR 0.5 JIM IMHOFF ...... O DIRECTOR

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CHRIS ISAACSON

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JASON JAKUS

**GEORGE JALIL** 

MARIE JEBAVY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 MARY ANN JEFFERS . . . . . . . . . . . . . . . . . . . Х DIRECTOR 0.5 THOMAS JEFFERSON Х 0 DIRECTOR 0 5 WILLIAM JILES Х DIRECTOR 0.5 JULIE JOECKEL ....... Х 0 DIRECTOR 0 5 COLIN JOHNSON ...... Х DIRECTOR 0.5 DAWN JOHNSON O DIRECTOR

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MARVIN JOLLY

DIRECTOR

DIRECTOR

DIRECTOR

PHIL JONES

DIRECTOR

STEPHANIE JONES

LYNN JONES

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) Trustee 0.5 WM JORDAN . . . . . . . . . . . . . . . . . . . Х DIRECTOR 0.5 JANET JUDD Х 0 DIRECTOR 0 5 JOANNE JUSTICE Х DIRECTOR 0.5 ....... Х 0 0 5 ...... Х

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MARK KAMPS	
DIRECTOR	
BRUCE KAMMER	
DIRECTOR	
ELLEN KALE	

DIRECTOR

DIRECTOR

DIRECTOR

PAT KAPLAN

DIRECTOR

DIRECTOR

TRACY KASPER

JANET KANE

KEITH KANEMOTO

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 GEOFFREY KASSELMAN ...... Χ DIRECTOR 0 5 LA NORA KAY Х 0 DIRECTOR 0.5 LARRY KEATING Х DIRECTOR 0.5 WILLIAM KEHOE ................ Х DIRECTOR 0 5 KRIS KELLER ...... Χ DIRECTOR 0.5 KEITH KELLEY ...... Х DIRECTOR 0 5 VICKIE KELSALL ...... 0

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DIRECTOR

DIRECTOR

DAVID KENT

KIM KERBIS

DIRECTOR

DIRECTOR

DELILAH KENNEN

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former individual trustee or director MISC) related organizations Institutional below dotted organizations employee line) 0.5 R SCOTT KESNER ...... Х DIRECTOR 0 5 WILLIAM KESSLER ....... Х 0 0 DIRECTOR 0.5 DAN KEUNE Х DIDECTOR 0 5 ...... Х 0 5 ...... Х DIRECTOR 0.5

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DIRECTOR	
ROBERT KEVANE	
DIRECTOR	
KALAMA KIM	

JAMES KINNEY

ADAM KIRKHAM

JANICE KIRKNER

BETTY KISSOCK

MARK KITABAYASHI

DIRECTOR

DIRECTOR

DIRECTOR

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DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Key employee In stitutional MISC) related organizations below dotted organizations line) Trustee 0.5 SUSAN KLIESEN ...... Х DIRECTOR 05 NICK KLINE Х DIRECTOR 0 5 BRAD KNAPP Х DIRECTOR 0 5 COY KNAPP Х 0 DIRECTOR 0 5 JUSTIN KNOLL ...... Х DIRECTOR

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LEIL KOCH

DIRECTOR

DIRECTOR

DIRECTOR

PETE KOPF

DIRECTOR

DIRECTOR

ANGIE KOPKA

JOHN KODLICK

MIKEL KOLLMANSBERGER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 THOMAS KOTZIAN . . . . . . . . . . . . . . . . . . . Х DIRECTOR 0.5 JOEL KOVAL Х 0 DIRECTOR 0 5 FRANK KOWALSKI Х 0.5 ....... Х 0 0 5 **BUDD KRONES** ...... Х DIRECTOR 0.5 ROBERT KULICK O DIRECTOR 0 5

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DIRECTOR THOMAS KRETTLER DIRECTOR

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CHRISTINE KUTZKEY

DIRECTOR

DIRECTOR

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DIRECTOR

CONNIE KYLE

JIMMY LA PETER

BARBARA LACH

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 LANCE LACY Х DIRECTOR 05 JULIO LAGUARTA Х 0 DIRECTOR 0.5 CHERYL LAMBERT 0 DIRECTOR 0 5 MICHAEL LANNING ...... O DIRECTOR

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DIRECTOR	О	Α
ROBIN LANCE	0 5	
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MONICA LANG	0 5	
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CARL LANTZ

JOSEPH LAROSA

JOHN LAZENBY

MARK LEADERS

DIRECTOR

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 JOHN LEASE ...... Χ DIRECTOR 05 LINDA LEE Х 0 DIRECTOR 0.5 KARL LEE Х DIRECTOR 0 5 SUE ANN LEE Χ 0 DIRECTOR 0.5 DAVID LEGAZ ...... Х DIRECTOR 0.5 RONALD LENNEN ...... Х O

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DIRECTOR

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JACK LEVINE

JEFFREY LEVINE

JOYCE LEONARD

KEVIN LEVENT

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 MARC LEVINSON ...... Х DIRECTOR 0 5 D PATRICK LEWIS Х 0 DIRECTOR 0.5 JUNPING LIAO Х DIRECTOR 0.5 MARGARET LINDSAY ...... Х DIRECTOR 0 5 BECCA LINNIG ...... Х DIRECTOR 0.5 JAMES LIPTAK ...... Х DIRECTOR 0 5 THOMPSON LITCHFIELD ...... 0

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DIRECTOR

DIRECTOR

DIRECTOR

TED LORING

DIRECTOR

MARBURY LITTLE

DAVID LOCKWOOD

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 ALAN LOVITT ...... Χ DIRECTOR 05 JARROD LOWE Х 0 DIRECTOR 0.5 JOSEPH LUCA Х DIRECTOR 0 5 LINDA LUGO Χ 0 DIRECTOR 0.5 TIMOTHY LUND ...... Х

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DIRECTOR

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JOHN LYNCH

CAROLE LYNCH

CAROLE MACLURE

ROGER LUNDY

KAKI LYBBERT

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0.5 TIFFANIE MAI-GANSKE ...... Χ DIRECTOR 0 5 ANDREW MALL Х 0 0 DIRECTOR 0 5 VINCENT MALTA 0 ...... Х 0 DIRECTOR 0.5 L ALMA MANSELL

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DIRECTOR	0		
PEG MANCUSO	0 5		
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DIRECTOR	0		
DIANE MANNS	0 5		
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DIRECTOR

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DONALD MARPLE

MARK MARQUEZ

JARED MARTIN

BRENDA MARCHWICKI

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 JAMES MARTIN . . . . . . . . . . . . . . . . . . . Х DIRECTOR 0.5 GREGORY MARTIN Х 0 0 DIRECTOR 0 5 SHERRY MASER Х Х 0 Х DIRECTOR 0 5 **GUY MATTEO** O DIRECTOR 0 5 SCOTT MATTHIAS

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DIRECTOR	0	
GREG MASON	0 5	
DIRECTOR	0	
NENE MATEY KEKE	0 5	

DIRECTOR

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KC MAURER

DIRECTOR

ANNE MATYJASIK

R BRIAN MATZA

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee key employee indradual trustee or director Former Institutional MISC) related organizations below dotted organizations line) 0.5 HAROLD MAXWELL ...... Х DIRECTOR 0 5 WALTER MC DONALD Х 0 0 DIRECTOR 0.5 JOHN MCARDLE Х DIRECTOR 0 5 Х 0.5 ...... Х 0 DIRECTOR 0.5 THOMAS MCCARTHY ...... Х DIRECTOR 0 5 KENDALL MCCAUSLAND

CAROLE MCCABE DIRECTOR MARY MCCALL

DIRECTOR

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LANE MCCORMACK

STEPHEN MCCULLOUGH

PEGGYANN MCCONNOCHIE

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee indradual trustee or director organizations Institutional MISC) related below dotted organizations line) 0.5 ANN MCDONALD ...... Х DIRECTOR 0 5 CHRISTOPHER MCELROY Х 0 DIRECTOR 0.5 CHERYL MCFALL Х DIRECTOR 0 5 JAMES MCGIFFERT ..... Х DIRECTOR 0 5 MICHAEL MCGREW ...... Х DIRECTOR 0.5 GEOFF MCINTOSH ...... Х DIRECTOR 0 5 TYLER MCKENZIE ...... 0 DIRECTOR

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ANDREA MCKEY

JEWELL MCKINNEY

ROBERT MCMILLAN

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 CHARLES MCMILLAN ...... Х DIRECTOR 0 5 LINDA MCMORROW Х 0 DIRECTOR 0 5 KATHLEEN MCQUILKIN Х DIRECTOR 0 5 BETTE MCTAMNEY ..... Х DIRECTOR 0 5 STEPHEN MCWILLIAM ...... Х DIRECTOR 0.5 ALAN MEHRWEIN ...... Х DIRECTOR 0 5 PETER MERRITT ...... 0 DIRECTOR 0.5 REINALDO MESA

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DIRECTOR

DIRECTOR

DIRECTOR

BONNIE METVINER

TIFFANY MEYER

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 AL MICHALOVIC ...... 0 Х DIRECTOR 0 5 SUSAN MIDDENDORF Х 0 0 DIRECTOR 0.5 JOHN MIKE Х DIRECTOR 0 5 CYNTHIA MILLER ...... Х 0 DIRECTOR 0 5 F MILLER ...... Х 0 0 DIRECTOR 0.5 TERRY MILLER ...... Х DIRECTOR

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MARIA MILLER

WILLIAM MILLIKEN

ALEKSANDR MILSHTEYN

RICHARD MIRANDA

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 ELLEN MITCHEL ...... Χ DIRECTOR 05 CATHY MITCHELL Х 0 DIRECTOR 0.5 JAY MITCHELL Х DIRECTOR 0.5 **BRIAN MOLISSE** . . . . . . . . . . . . . Х DIRECTOR 05 PAULA MONTHOFER ...... Х DIRECTOR 0.5 JAMIE MOORE ...... Х DIRECTOR 0 5 WILLIAM MOORE ......

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DIRECTOR

DIRECTOR

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DIRECTOR

JUDY MOORE

EDGAR F MORALES

TRUDY MOORE

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 STEVEN MOREIRA Х DIRECTOR 0.5 PHIL MORRICAL Х 0 DIRECTOR 0 5 R MORRILL Х DIRECTOR 0.5 **EZEKIEL MORRIS** ...... Х 0 DIRECTOR 0 5 MARGARET MORRIS ...... Х DIRECTOR 0.5 NANCY MOSCA ...... O DIRECTOR 0 5 JOSEPH MOSHE ...... 0

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

SCOTT MULDAVIN

COLIN MULLANE

MUGS MULLINS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee indradual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 THOMAS MURPHY ...... Х DIRECTOR 0 5 CHARLIE MURPHY Х 0 DIRECTOR 0.5 VICTORIA MURPHY Х DIRECTOR 0 5 SHELLY MURRAY ....... Х DIRECTOR 0 5 **BILL MURRAY** ...... Х DIRECTOR 0.5 CALVIN MUSSELMAN ...... Х DIRECTOR 0 5 CHRISTOPHER MYGATT ...... 0 DIRECTOR 0.5

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RONALD MYLES

DIRECTOR

DIRECTOR

DIRECTOR

NANCY NAGY

GARY NELSON

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 FRANK NELSON . . . . . . . . . . . . . . . . . . . Х DIRECTOR 0.5 TERRELL NEWBERRY Х 0 DIRECTOR 0 5 TAMMY NEWLAND-SHISHIDO Х DIRECTOR 0.5 JOHN NICHOLS ....... Х DIRECTOR 0 5 PEYTON NORVILLE ...... Х DIRECTOR 0.5 KENDRA NORWOOD O DIRECTOR 0 5 JOHN NUGENT 0 DIRECTOR

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ELIZABETH NUNAN

MARY ELLEN O'BOYLE

GERARD O'CONNELL

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 SANDRA O'CONNOR ...... Χ DIRECTOR 05 KAREN O'GRADY-HUGHEY Х 0 DIRECTOR 0.5 PATRICIA OHMBERGER Х DIRECTOR 0.5 ALLEN OKAMOTO ............ Х DIRECTOR 05 MICHAEL OLDENETTEL ...... Х DIRECTOR 0.5 EILEEN OLDROYD ...... Х DIRECTOR 05 JENNY OLIVO ...... 0

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DIRECTOR

DIRECTOR

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DIRECTOR

JASON O'NEIL

CAROL OLNEY

CHRISTIE O'NEIL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee indradual trustee or director organizations Institutional MISC) related below dotted organizations line) 0.5 RAYMOND O'NEIL ...... 0 Х DIRECTOR 0 5 PATRICIA O'NEILL Х 0 0 DIRECTOR 0.5 ROBERT OPPENHEIMER Х DIRECTOR 0 5 CHARLES OPPLER Х DIRECTOR 0 5 JOHN O'REILLY ...... Х DIRECTOR 0.5 PIERO ORSI ...... Х DIRECTOR 0 5 IGNACIO OSORIO

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DIRECTOR

DIRECTOR

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DIRECTOR

MICHAEL OWEN

HEATHER OZUR

WILLIAM OVERACRE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 LINDA PAGE Х DIRECTOR 0.5 ROBERT PAHLKE Х 0 DIRECTOR 0 5 **BOWEN PAK** Х DIRECTOR 0.5 DOMINIC PALLINI ....... Х 0 DIRECTOR 0 5 ANN MARIE PALLISTER ...... Х DIRECTOR 0.5 MICHAEL PAPPAS O DIRECTOR 0 5 CHRISTINA PAPPAS . . . . . . . . . . . . . . . . . . . 0 DIRECTOR

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KENNY PARCELL

LEONARDO PAREJA

ROGER PARHAM

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W- 2/1099organization and Officer Former Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 RONALD PASCUAL ...... Χ DIRECTOR 05 SUSAN PATT Х 0 DIRECTOR 0.5 PATRICK PAULSON Х DIRECTOR 0 5 **GREGORY PAWLIK** Χ DIRECTOR 0.5 CRAIG PECK ...... Х DIRECTOR 0.5 GEORGE PEEK ...... Х O DIRECTOR

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BETH PEERCE

LORENA PENA

DAVID PERETTI

DIRECTOR

DIRECTOR

DIRECTOR

JOE PEREZ

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0.5 JEFFREY PERRY Х DIRECTOR 05 TROY PETERSON Х 0 DIRECTOR 0.5 MARK PETERSON Х DIRECTOR 0.5 SANDI PFISTER Х 0 DIRECTOR 0.5 DAVID PHILLIPS ...... Х DIRECTOR 0.5 RONALD PHIPPS ...... O DIRECTOR 0 5 TERRY PILCHER

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DIRECTOR

DIRECTOR

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DIRECTOR

J REED PIRAIN

BEVERLY PINDLING

NYKEA PIPPION MCGRIFF

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Key employee individual trustee or director MISC) related organizations Institutional below dotted organizations line) 0.5 ROGER PIRO ...... 0 Х DIRECTOR 0 5 BILL PLATTOS Х 0 0 DIRECTOR 0.5 BRUCE PLUMMER Х DIRECTOR 0 5 HANK POBURKA . . . . . . . . . . . . . . . . Χ 0 DIRECTOR 0 5 MARTHA POMARES ...... Х 0 0 DIRECTOR 0.5 JOANNE POOLE ...... Х DIRECTOR

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LINDA PORTERFIELD

DIRECTOR

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DIRECTOR

**NELL POSTELL** 

WILLIAM POTEET

**GEOFFREY POULOS** 

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee indradual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 FRED PRASSAS ...... Х DIRECTOR 0 5 LYNETTE PRAYTOR Х 0 DIRECTOR 0.5 WILLIAM PROCESS Х DIRECTOR 0 5 DEBORAH PRODEHL ..... Х DIRECTOR 0 5 SIDNEY PUGH ...... Х DIRECTOR 0.5 CHRISTOPHER RAAD ...... Х DIRECTOR 0 5 JEANNE RADSICK ...... 0

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DIRECTOR

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DIRECTOR

CRAIG RAGG

**GAYE RAINEY** 

RICHARD RALL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 CHAILLE RALPH Х DIRECTOR 0.5 JUDY MARY RAMELLA Х 0 DIRECTOR 0 5 TOM RAU Х DIRECTOR 0.5 RYAN RAVEIS ...... Х 0 DIRECTOR 0 5 BILL RAWLINGS ...... Х DIRECTOR 0.5 DEBBIE RAWLS 

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DIRECTOR

HENRY RAY

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

CHRIS READ

SULINDA READY

CHARLEY RAY

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LIZA REYES

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

LYNNE RIFKIN

RANDY REYNOLDS

CHRISTINE RICHARDSON

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W- 2/1099organization and Former Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0.5 J D RINEHART ...... Х DIRECTOR 05 MATTHEW RITCHIE Х 0 DIRECTOR 0.5 CHERL ROANE Х DIRECTOR 0.5 MARY ROBERTS Χ DIRECTOR 0.5 **ED ROBERTS** ...... Х DIRECTOR 0.5

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DOREEN ROBERTS

PATRICK ROBERTS

BONNIE ROBERTS-BURKE

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

D GARY ROGERS

**BRANDON ROGILLIO** 

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 GREGORY ROKEH ...... Χ DIRECTOR 0 5 VICKI ROLLER Х 0 DIRECTOR 0.5 MELODY SKYE ROLOFF Х DIRECTOR 0.5 **DENNIS ROSAS** ................ Х DIRECTOR 0 5 RICHARD ROSENTHAL ...... Х DIRECTOR 0.5 VERNICE ROSS ...... Х DIRECTOR

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CHRIS ROST

PETER RUFFINI

DIRECTOR

DIRECTOR

ADAM RUIZ

DIRECTOR

DIRECTOR

MARY ALICE RUPPERT

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations organizations below dotted line) 0.5 LEIGH RUTLEDGE ...... 0 Х DIRECTOR 0 5 TERRY RYAN Х 0 0 DIRECTOR 0 5 MARK SADEK 0 ERIC SAIN ...... Х 0 0 DIRECTOR 0.5 JOHN SAMSON ...... Х

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HANNE SAGALOWSKY	0 5	
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**EVA SANDERS** 

DAVID SANSOM

EDUARDO SANTOS ALVARADO

CARL SAN MIGUEL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 ANDREW SARNO ...... Х DIRECTOR 0 5 LEO SAUNDERS Х 0 DIRECTOR 0.5 SUSAN SAVAGE Х DIRECTOR 0.5 ...... Х 0 5 ...... Х DIRECTOR 0.5 DIANNE SCALZA ...... Х 0 DIRECTOR

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PAULA SAVARD	_
DIRECTOR	
ANDY SCAGLIONE	
DIDECTOR	

JANET SCAVO

PHILLIP SCHAEFER

SANDRA SCHEDE

RANDY SCHEIDT

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations organizations below dotted line) Trustee 0.5 DIANE SCHERER ...... 0 Х DIRECTOR 0 5 ANTHONY SCHIPPA Х 0 0 DIRECTOR 0.5 CHRISTIAN SCHLUETER Х DIRECTOR 0 5 Х 0 0 5

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MICHAEL SCHMELZER	
DIRECTOR	
JON SCHNOOR	
DIRECTOR	
MICHAEL SCHOONOVER	

DIRECTOR

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DIRECTOR

DIRECTOR

PAUL SCOTT

J LENNOX SCOTT

A DAVID SCHWARZ

DON SCORDINO

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W- 2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations organizations below dotted employee line) 0 5 **BRIAN SEARS** ...... Х DIRECTOR 05 ADAIR SENN Х 0 DIRECTOR 0.5 Х 0 5 .................. Χ 0.5

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JOSE SERRANO	
DIRECTOR	
PAULA SERVEN	
DIRECTOR	
MOSES SEURAM	_

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

BRIAN SHARPE

JAMES SEXTON

BARBARA SGUEGLIA

CYNTHIA SHAFER

BARYALAI SHALIZI

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W-2/1099organization and Officer Former Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0.5 THOMAS SHELLY Х DIRECTOR 05 CYNTHIA SHELTON Х 0 0 DIRECTOR 0.5 DEBBIE SHIELDS ...... Х DIRECTOR 0.5 TODD SHIPMAN ...... O DIRECTOR

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DIRECTOR	0	
CORY SHEPARD	0 5	
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DIRECTOR	0	
ANDREA SHERIDAN	0 5	
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DIRECTOR	1	

MILTON SHOCKLEY

WILLIAM SHUGART

PRADEEP SHUKLA

GLORIA SICILIANO

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director MISC) related organizations Institutional below dotted organizations line) 0.5 ANGELA SICOLI ...... 0 Х DIRECTOR 0 5 MATT SILVER Х 0 0 DIRECTOR 0.5 KENT SIMPSON Х DIRECTOR 0 5 **ERIK SJOWALL** ...... Х 0 DIRECTOR 0 5 THOMAS SKIFFINGTON ...... Х 0 0 DIRECTOR 0.5

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KIM SKUMANICK

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JAMES SMITH

JOHN SLIVON

CHRIS SLOAN

BRENDA SMALL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W-2/1099organization and Officer Former Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 LESLIE SMITH Х DIRECTOR 05 BONNIE SMITH Х 0 DIRECTOR 0.5 WENDY SMITH Х DIRECTOR 0 5 JEFFREY SMITH Х 0 DIRECTOR 0.5 RANDAL SMITH ...... Х DIRECTOR 0.5 NANCY SMITH ...... Х O DIRECTOR

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DJ SNAPP

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

HARLEY SNYDER

NICHOLAS SOLIS

DEBORAH SPANGLER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W- 2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 SALLY SPARKS ...... Х DIRECTOR 05 LARRY SPITERI Х 0 DIRECTOR 0.5 LINDA ST PETER Х DIRECTOR 0.5 PHILLIP STARK Χ 0 DIRECTOR 0.5 JOHN STEFFEY

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DIRECTOR

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JAMES STOFKO

HAGAN STONE

JOE STEWART

THOMAS STEVENS

SUE STINSON-TURNER

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director organizations Institutional MISC) related below dotted organizations line) 0.5 SARA STORCH-LIPNITZ ...... 0 Χ DIRECTOR 0 5 STEVEN STRODE Х 0 0 DIRECTOR

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CHERYL STUCKWISH	0 5	v				0	
DIRECTOR	0	, x			U	0	
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SALLY SUSLAK

PETER SVEUM

**GLENNA SWIGER** 

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

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DIRECTOR

SUSAN SWINK

RYAN SWINNEY

CARY SYLVESTER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0.5 PATRICIA SZEGO ...... Х DIRECTOR 0.5 **ZSOLT SZERENCSES** Х 0 DIRECTOR 0.5 CARL TACKETT Х DIRECTOR 0.5 BETTY TAISCH ...... Х DIRECTOR 0 5 ANGIE TALLANT ...... Х DIRECTOR 0.5 SETH TASK ...... Х O DIRECTOR 05 RITA TAYENAKA ...... 0 DIRECTOR

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JOSEPHINE TAYLOR

MAURICE TAYLOR

DIRECTOR

DIRECTOR

DIRECTOR

MICHAEL TEER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (F) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee indradual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 JERRY TEESON ...... Х DIRECTOR 0 5 MICHAEL THEO Х DIRECTOR 0.5 **GARY THOMAS** Х DIRECTOR 0 5 RANDALL THOMAS Х DIRECTOR 0 5 **DEVON THOMAS** ...... Х 0 DIRECTOR 0.5 KURT THOMPSON ...... Χ DIRECTOR 0 5 **BRIAN THOMPSON** 

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DIRECTOR

DIRECTOR

DAVID TINA

DIRECTOR

LORI TODD

DIRECTOR

ANN THROCKMORTON

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W- 2/1099organization and Officer Former Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 THOMAS TOGNOLI ...... Х DIRECTOR 05 JACK TORZA Х 0 DIRECTOR 0.5 FRANK TRAPANI Х DIRECTOR 0.5 MARK TRENKA Χ 0 DIRECTOR 0.5 LINDA TREVOR ...... DIRECTOR 0.5

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SCOTT TROXEL

JAMES TSIGHIS

KATHY TUCKER

PETER TUCKER

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

KIM TUCKER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee indradual trustee or director organizations In stitutiona MISC) related below dotted organizations line) 0.5 **BOB TURNER** ...... Х DIRECTOR 0 5 OFELIA ULLOA Х 0 DIRECTOR 0.5 TODD UMBENHAUER Х DIRECTOR 0 5 BARRETT UPCHURCH Х DIRECTOR 0 5 CARRIE UVA ...... Х DIRECTOR 0.5 NICHOLAS VAN ASSCHE ...... Х DIRECTOR 0 5 TANYA VAN BLAKE-COLEMAN ...... 0 DIRECTOR

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CHARLOTTE VANDERWAAG

DIRECTOR

DIRECTOR

DIRECTOR

LINDA VAUGHAN

MAURICE VEISSI

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 MADELINE VEISSI Х DIRECTOR 0.5 RICK VIOLETT Х 0 DIRECTOR 0 5 SHARON VOSS Х DIRECTOR 0.5 CLAYTON WADE ....... Х 0 DIRECTOR 0 5 RAY WADE ...... Х DIRECTOR 0.5 DAN WAGNER O DIRECTOR 0 5 STEPHANIE WALKER

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

ROBERT WALKER

GEORGIA WALL

KITTY WALLACE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 CLARK E WALLACE Х DIRECTOR 0.5 SARA WALSH Х 0 DIRECTOR 0 5 DAVID WALSH Х DIRECTOR 0.5 FURHAD WAQUAD ....... Х 0 DIRECTOR 0 5 EDWARD WARD ...... Х DIRECTOR 0.5 SARAH WARE O DIRECTOR 0 5 CHIP WATTS . . . . . . . . . . . . . . . . . . .

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

ROBIN WEBB

JENNIFER WAUHOB

JEANNETTE WAY

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 THOMAS WEBER ...... Х DIRECTOR 0 5 JAMES WEICHERT Х 0 DIRECTOR 0.5 NESTOR WEIGAND Х DIRECTOR 0.5 DAVID WELCH ...... Х 0 5 ...... Х 0.5 JEFFREY WELSH ...... Х DIRECTOR 0 5 CATHERINE WHATLEY ...... 0

DIRECTOR MARIA WELLS DIRECTOR

DIRECTOR

DIRECTOR

MARGO WHEELER WILLIS

DIRECTOR 0.5 THOMAS WHATLEY ...... Х DIRECTOR 0 5 LYNN WHEELER

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 STEVE WHITE ...... Х DIRECTOR 0 5 WILLIAM WHITE Х 0 DIRECTOR 0 5 ROBERT WHITE Х DIRECTOR 0.5 CYNTHIA WHITE ................ Х DIRECTOR 0 5 MERLE WHITEHEAD ...... Х DIRECTOR 0.5 THOMAS WIENER ...... Х DIRECTOR 0 5 PATRICE WILLETTS

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DIRECTOR

DIRECTOR

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DIRECTOR

DANA WILLIAMS

CLAIRE WILLIAMS

MARY EDNA WILLIAMS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Key employee individual trustee or director Institutional MISC) related organizations organizations below dotted line) Trustee 0.5 BAYARD WILLIAMS ...... 0 Х DIRECTOR 0 5 MELVIN WILSON Х 0 0 DIRECTOR 0 0 KAY WIRTH Х 0 0 DIRECTOR 0.5 DAVID WLUKA

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LINDA WILSON	0 5		
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DIRECTOR	0		
JOHN WINTHER	0 5		
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DIRECTOR	0		
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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JOHN WONG

JOHN WOOD

JACK WOODCOCK

DONN WONDERLING

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W- 2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations organizations below dotted line) Trustee 0.5 MARK WOODROOF ...... 0 Χ DIRECTOR 0 5 EDMUND WOODS Х 0 0 DIRECTOR 0 0 AVIS WUKASCH ...... Χ 0 0

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BRIAN WOODS	0 5		
		X	
DIRECTOR	0		
WAYNE WOODYARD	0 5		
		X	
DIRECTOR	0		
AVIS WIIKASCH	0 5		

DIRECTOR

DIRECTOR

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DIRECTOR

LISA WURTH

ALAN YASSKY

DOYLE YATES

ARTHUR YATSKO

THERESE WUNDERLICH

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee indradual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 JON YOCUM ...... Х DIRECTOR 0 5 LEIGH YORK Х 0 DIRECTOR 0.5 PAUL YORKIS Х DIRECTOR 0 5 CHRISTIAN ZARIF Х DIRECTOR 0 5 JUDY ZEIGLER ...... Х DIRECTOR 0.5 JOANNE ZETTL ...... Х DIRECTOR

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PAT ZIGGY ZICARELLI

DEENA ZIMMERMAN

CHRISTOPHER ZOLLER

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

RENEE ZURLO

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0.5 PATRICIA ZUZEK ...... Х DIRECTOR 0 5 RENE GALVAN Х 0 0 DIRECTOR 0.5 KAREN GEHLE Х DIRECTOR 0 5 RUSSELL HOKANSON Χ 0 Х MICHAEL OPPLER ...... Х 0 DIRECTOR 0 5 CRAIG W SANGFORD ......

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DIRECTOR	C
ANDREW M MAHOWALD	0.5
DIRECTOR	(
MICHAEL ORDIER	0.5

DIRECTOR

DIRECTOR

MICHAEL LABOUT

VICE PRESIDENT

VICE PRESIDENT

SHERRI MEADOWS

JOE RAYMOND STEWART

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer key employee Highest compensated indradual trustee or director emploviee Former Institutional MISC) related organizations below dotted organizations line) 5 0 JOHN SMABY ...... 0 Χ FIRST VICE PRESIDENT ELECT 1 5 MADEL CUZMAN Х 0 0 Χ 0

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1,818,814

422,805

821,304

537,131

582,872

457,658

39,777

39,777

39,777

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MABEL GUZMAN	l		
INCOMING VICE PRESIDENT			
KEVIN SEARS	T		
INCOMING VICE PRESIDENT			
THOMAS RILEY			
TREASURER ELECT			

DALE STINTON

JOHN PIERPOINT

ROBERT GOLDBERG

DOUG HINDERER

WALT WITEK

SVP, HUMAN RESOURCES

KATHERINE JOHNSON

SVP, GENERAL COUNSEL

SVP, FINANCE AND COMPTROLLER

SVP, MARKETING & BUS DEVELOPMENT

SVP, COMMUNITY & POLITICAL AFFAIRS

CEO

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors (C) (D) (E) Name and Title Average Position (do not check more Reportable Reportable than one box, unless person compensation hours per compensation week (list is both an officer and a from the from related director/trustee) any hours organization (Worganizations

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

	6					/		2/1000 MICC)	(14/ 2/1000	ı
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
JERRY GIOVANIELLO	50 0							662 702		Γ
SVP, GOVERNMENT AFFAIRS	0					×		662,792	0	
JANET BRANTON	50 0									Γ
			1	l		X		435,694	0	ı

0	39,777
0	39,777

527,955

508,081

334,061

(F)

Estimated

amount of other

compensation

from the

organization and related organizations

39,777

39,777

39,777

SVP, GLOBAL SERVICES

SVP, CHIEF ECONOMIST

SVP, CHIEF TECH OFFICER

SVP, COMMUNICATIONS

LAWRENCE YUN

MARK LESSWING

STEPHANIE SINGER

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• Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

• Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

## Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

2016

OMB No 1545-0047

DLN: 93493319168027

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

SCHEDULE C (Form 990 or 990-

If the		n Form 990, Part IV, Line 4, or Form					I D		
		t have filed Form 5768 (election unde t have NOT filed Form 5768 (election							
		n Form 990, Part IV, Line 5 (Proxy 1							
(Pro	<b>xy Tax) (see separate instruction</b> Section 501(c)(4), (5), or (6) organi	s), then	, (						
Name of the organization National Association of Realtors					Employer identification number 36-1520690				
Par	I-A Complete if the orga	nization is exempt under sect	tion 501(c) or is	a section	527 orgar	nization.			
1 2	Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures					\$	0		
3	Volunteer hours		64( )(6)				0		
		nization is exempt under sect							
1	·	ax incurred by the organization under			<b>▶</b>	\$			
2	·	ax incurred by organization managers			•	\$			
3	If the organization incurred a sec		☐ Yes	⊔ No					
4a	Was a correction made?					☐ Yes	□ No		
b	If "Yes," describe in Part IV	nization is exempt under sect	tion E01(c) exce	nt sectio	n 501/c)/3	21			
1		led by the filing organization for section				).	0		
2	, ,	, , ,	•			⊅			
-	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exer function activities					\$	0		
3	Total exempt function expenditur	cures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b							
4	Did the filing organization fileFor	m 1120-POL for this year?				Yes	✓ No		
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregate fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.								
(a) Name		(b) Address	(c) EIN	filing or	d) Amount paid from filing organization's unds If none, enter -0- directly deli separate organization enter				
(1) NAR FUND		430 N MICHIGAN CHICAGO, IL 60611	26-1725187	0		0	11,020,516		
(2) NAR CONGRESSIONAL FUND		430 N MICHIGAN CHICAGO, IL 60611	27-3388377			0	10,275,000		
3									
4									
5									
6									
For P	aperwork Reduction Act Notice, see	the instructions for Form 990 or 990-E2	Z. Cat	No 50084S	Schedule C	(Form 990 or 9	990-EZ) 2016		

Schedule C (Form 990 or 990-EZ) 2016

Total lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots nontaxable amount

Grassroots lobbying expenditures

Schedule C, Part I-A, Line 1 Schedule

C, Part I-A, Line 1

activity

Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

(b)

**Amount** 

(a)

Yes

No

1		nization attempt to influence foreign, national, state or local legislation, bublic opinion on a legislative matter or referendum, through the use of		
а	Volunteers?			
b	Paid staff or management (include o	compensation in expenses reported on lines 1c through 1i)?		
C	Media advertisements?			
d	Mailings to members, legislators, or	the public?		
e	Publications, or published or broadc	ast statements?		
f	Grants to other organizations for lo	bbying purposes?		
g	Direct contact with legislators, their	staffs, government officials, or a legislative body?		
h	Rallies, demonstrations, seminars, o	conventions, speeches, lectures, or any similar means?		
i	Other activities?			
j	Total Add lines 1c through 1i			
2a	Did the activities in line 1 cause the	organization to be not described in section 501(c)(3)?		
b	If "Yes," enter the amount of any ta	ıx ıncurred under section 4912		
c	If "Yes," enter the amount of any ta	x incurred by organization managers under section 4912		
d	If the filing organization incurred a	section 4912 tax, did it file Form 4720 for this year?		
Par	t III-A Complete if the orga (6).	anization is exempt under section 501(c)(4), section 501(c)	(5), or s	ection 501(c)
				Yes No
1	Were substantially all (90% or more	e) dues received nondeductible by members?		1 No
2	- '	iouse lobbying expenditures of \$2,000 or less?		<b>2</b> No
3		over lobbying and political expenditures from the prior year?		3 Yes
Par		anization is exempt under section 501(c)(4), section 501(c) TH Part III-A, lines 1 and 2, are answered "No" OR (b) Part		
1	Dues, assessments and similar amo	unts from members	1	193,174,376
2	Section 162(e) nondeductible lobby expenses for which the section!	ing and political expenditures (do not include amounts of political 527(f) tax was paid).		
а	Current year		2a	64,691,198
Ь	Carryover from last year		2b	-13,456,546
С	Total		2c	51,234,652
3		on 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	62,530,546
4		t on line 2c exceeds the amount on line 3, what portion of the excess does to the reasonable estimate of nondeductible lobbying and political	4	
5	· ·	litical expenditures (see instructions)	5	-11,295,894
Pa	rt IV Supplemental Infor	,		• •
Pro	vide the descriptions required for Par	t l-A, line 1, Part l-B, line 4, Part l-C, line 5, Part II-A (affiliated group list), complete this part for any additional information	Part II-A, I	lines 1 and 2 (see
	Return Reference	Explanation		

THE ORGANIZATION COLLECTS MEMBER DUES EARMARKED FOR A SEPARATE SEGREGATED FUND AND

PROMPTLY AND DIRECTLY TRANSFERS THEM TO THAT FUND AS SUCH, A DETAILED DESCRIPTION OF

DIRECT AND INDIRECT POLITICAL CAMPAIGN ACTIVITIES IS NOT APPLICABLE

efile GRAPHIC print - DO NOT PROCESS SCHEDULE D

As Filed Data -

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990,

DLN: 93493319168027 OMB No 1545-0047

(Form 990)

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Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. Open to Public Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Internal Revenue Service Name of the organization **Employer identification number** National Association of Realtors 36-1520690 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during 3 Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c C Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year > Number of states where property subject to conservation easement is located > 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? □ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the 2 following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Cat No 52283D

Schedule D (Form 990) 2016

<b>F</b> (-)	Organizations Maint	anning Conections of	HAIL, III	SCOLL	cai ii	casi	ui es, oi	Othe	Jiiiiiai	Maacra (	continue	<i>u)</i>
3	Using the organization's acquisiti items (check all that apply)	on, accession, and other	records, c	heck a	any of	the fo	llowing tl	hat are	a significar	nt use of its	collection	on
а	Public exhibition			d		Loan	or excha	inge pro	ograms			
b	☐ Scholarly research			e		Othe	er					
c	Preservation for future ger	nerations										
4	Provide a description of the orga Part XIII	nızatıon's collections and	explain ho	w the	y furth	er th	e organiz	atıon's	exempt pu	rpose in		
5	During the year, did the organiza assets to be sold to raise funds r								mılar	☐ Ye	.s	] No
Pa	rt IV Escrow and Custodia Complete if the organi X, line 21.		" on Form	990	, Part	IV, lı	ine 9, or	repor	ted an am			
1a	Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes No											
b	If "Yes," explain the arrangemen	t in Part XIII and comple	ete the follo	owing	table		[			Amount		
С	Beginning balance							1c				
d	Additions during the year							1d				
е	Distributions during the year						L	1e				
f	Ending balance						L	1f				
<b>2</b> a	Did the organization include an a	mount on Form 990, Par	t X, line 21	L, for	escrow	or cu	ustodial a	ccount	lability?	☐ Ye	es 🗆	No
b	If "Yes," explain the arrangemen	t in Part XIII Check here	e if the exp	lanatı	on has	been	provided	l in Part	XIII		[	
Pa	ert V Endowment Funds.	Complete if the organ	ızatıon an	swer	ed "Ye	es" o	n Form 🤄	990, Pa				
		(a)Curren		<b>(b)</b> Pr	or year	-	(c)Two ye			years back	(e)Four	years back
	Beginning of year balance		,922,804		80,259	-		6,031,38		58,360,127		52,069,237
	Contributions		,959,359		20,663	,405	1	4,228,01	. 2	7,671,260		6,290,890
	Net investment earnings, gains, ai	nd losses				_						
	Grants or scholarships					_						
	Other expenditures for facilities and programs	29	,414,717									
	Administrative expenses											
g	End of year balance		,467,446		100,922			0,259,39	99	66,031,387		58,360,127
2	Provide the estimated percentage	·	l balance (I	line 1g	g, colur	nn (a	)) held as	5				
а	Board designated or quasi-endov											
b	Permanent endowment >	0 %										
С	Temporarily restricted endowmen		201									
За	The percentages on lines 2a, 2b,  Are there endowment funds not	•		n that	are he	ald an	nd admini	ctarad f	or the			
Ju	organization by	in the possession of the t	organizacio	ii ciiac	arc in	ia ai	ia aariiiii.	occica i	or the		Ye	es No
	(i) unrelated organizations .										a(i)	No
	. ,										a(ii)	No
ь 4	If "Yes" on 3a(II), are the related Describe in Part XIII the intended	-	•			•					3b	
	rt VI Land, Buildings, and	<u>-</u>	ii s eiluowi	Hent i	unus							
Fα	Complete if the organi		on Form	990,	Part 1	V, lır	ne 11a. :	See Fo	rm 990, I	Part X, lın	e 10.	
		(a) Cost or other basis (investment)	( <b>b)</b> Cost or						depreciation		<b>(d)</b> Book v	alue
1a	Land				19,21	2,875						19,212,875
	Buildings				85,92	2,472			51,791,02	20		34,131,452
c	Leasehold improvements											
d	Equipment				47,88	2,783			44,464,94	46		3,417,837
e	Other				68	0,849						680,849
Tota	al. Add lines 1a through 1e (Colum	n (d) must equal Form 9	90, Part X,	colun	nn (B),	line	10(c)).		<b>&gt;</b>			57,443,013

<del></del>	orm 990, Part X, line 12.  (a) Description of security or category (including name of security)	(b)Book value	(c)Method of val Cost or end-of-year m	
Fınancıal derivatı	ves		cost of clid of year if	arket value
Closely-held equi Other	ty interests			
al. (Column (b) mus	et equal Form 990, Part X, col (B) line 12 )	<b>•</b>		
rt VIIII Inve	stments—Program Related. Complete	if the organization answere	ed 'Yes' on Form 990, Par	t IV, line 11c.
	orm 990, Part X, line 13.  Description of investment	(b) Book value	(c) Method of va	
INVST - NARBAC		44,740,982	Cost or end-of-year m C	iarket value
INVST - REALTOF	RS INFO NETWORK	13,418,633	С	
1				
<u> </u>				
l				
)	t equal Form 990, Part X, col (B) line 13 )	50.450.645		
	** <b>Assets.</b> Complete if the organization answe	//	line 11d See Form 990, Par	t X, line 15
	(a) Descrip	tion		(b) Book value
_				
	must squal Form 000 Part V col (P) line 15			
tal. (Column (b) r	must equal Form 990, Part X, col (B) line 15 ) Liabilities. Complete if the organization			1f.
tal. (Column (b) r			90, Part IV, line 11e or 1	1f.
tal. (Column (b) r Part X Other See Fo	Liabilities. Complete if the organization form 990, Part X, line 25. (a) Description of liability	n answered 'Yes' on Form 9	90, Part IV, line 11e or 1	1f.
tal. (Column (b) r Part X Other See Fo	Liabilities. Complete If the organization from 990, Part X, line 25.  (a) Description of liability  axes	n answered 'Yes' on Form 9  (b) Book v.	90, Part IV, line 11e or 1	1f.
tal. (Column (b) rart X Other See Fo Federal Income t	Liabilities. Complete If the organization from 990, Part X, line 25.  (a) Description of liability  axes	n answered 'Yes' on Form 9  (b) Book v.	90, Part IV, line 11e or 1	1f.
tal. (Column (b) rart X Other See Fo	Liabilities. Complete If the organization from 990, Part X, line 25.  (a) Description of liability  axes	n answered 'Yes' on Form 9  (b) Book v.	90, Part IV, line 11e or 1	1f.
al. (Column (b) rart X Other See Fo	Liabilities. Complete If the organization from 990, Part X, line 25.  (a) Description of liability  axes	n answered 'Yes' on Form 9  (b) Book v.	90, Part IV, line 11e or 1	1f.
tal. (Column (b) rart X Other See Fo	Liabilities. Complete If the organization from 990, Part X, line 25.  (a) Description of liability  axes	n answered 'Yes' on Form 9  (b) Book v.	90, Part IV, line 11e or 1	1f.
tal. (Column (b) rart X Other See Fo	Liabilities. Complete If the organization from 990, Part X, line 25.  (a) Description of liability  axes	n answered 'Yes' on Form 9  (b) Book v.	90, Part IV, line 11e or 1	1f.
tal. (Column (b) r Part X Other See Fo  Federal Income t  Ferred Compensat	Liabilities. Complete If the organization from 990, Part X, line 25.  (a) Description of liability  axes	n answered 'Yes' on Form 9  (b) Book v.	90, Part IV, line 11e or 1	1f.
tal. (Column (b) reart X Other See Fo	Liabilities. Complete If the organization from 990, Part X, line 25.  (a) Description of liability  axes	n answered 'Yes' on Form 9  (b) Book v.	90, Part IV, line 11e or 1	1f.
tal. (Column (b) reart X Other See Fo	Liabilities. Complete If the organization from 990, Part X, line 25.  (a) Description of liability  axes	n answered 'Yes' on Form 9  (b) Book v.	90, Part IV, line 11e or 1	1f.
tal. (Column (b) reart X Other See Fo	Liabilities. Complete If the organization from 990, Part X, line 25.  (a) Description of liability  axes	n answered 'Yes' on Form 9  (b) Book v.	90, Part IV, line 11e or 1	1f.

1

2

e

3

5

1

2

b

d

3

4

C 5

Part XIII

Part XII

Schedule D (Form 990) 2016

Page 4

#### Amounts i Investmen b Other (De:

Donated services and use of facilities .

Prior year adjustments . .

Other (Describe in Part XIII ) .

Add lines 2a through 2d .

Other losses .

Net unrealized gains (losses) on investments .

Donated services and use of facilities .

Recoveries of prior year grants
Other (Describe in Part XIII )
Add lines 2a through 2d
Subtract line 2e from line 1
Amounts included on Form 990, Part VIII, line 12, bu
Investment expenses not included on Form 990, Part
Other (Describe in Part XIII )
Add lines <b>4a</b> and <b>4b</b>

Total expenses and losses per audited financial statements . Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Total revenue, gains, and other support per audited financial statements . . . . . .

ut not on line 1 t VIII, line 7b .

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

> 4a 4b

> > 2a

2b

2c

2d

2a

2b 2c

2d

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . . . . Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

4c

						Γ
_			 	 	 	ı

2e	
3	
4c	
5	

2e

3

3	Subtract line <b>2e</b> from line <b>1</b> .	3				
4	Amounts included on Form 990, F					
а	Investment expenses not include	d on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII ) .		4b			
c	Add lines 4a and 4b				4c	
5	Total expenses Add lines 3 and 4	<b>Ic.</b> (This must equal Form 990, Part I, line 18	) .		5	
Par	t XIII Supplemental Info	ormation				
		art II, lines 3, 5, and 9, Part III, lines 1a and 4 nes 2d and 4b, and Part XII, lines 2d and 4b			de any	addıtıonal ınformatıon
Return Reference Explanation						
ee A	dditional Data Table					
			,			

Schedule D (Form 990) 2015

Page <b>5</b>	Schedule D (Form 990) 2015
inued)	Part XIII Supplemental Information (co
Explanation	Return Reference

Schedule D (Form 990) 2016

### **Additional Data**

Software ID: 16000421
Software Version: 2016v3.0

**EIN:** 36-1520690

Name: National Association of Realtors

### Supplemental Information

Return Reference	Explanation
Schedule D, Part V, Line 4 Intended uses of endowment funds	The amounts in the quasi-endowment are unrestricted net assets designated for special purp oses and activities as authorized by the Board of Directors As of December 31, 2016, this amount includes monies for budgeted core reserves, REALTOR Party carryover funds and cons uner advertising campaign funds

Supplemental Information	
Return Reference	Explanation
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	The Association and its consolidated and combined entities follow guidance issued by the F ASB with respect to accounting for uncertainty in income taxes. A tax position is recogniz ed as a benefit only if it is "more likely than not" that the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the "more likely than not" test, no tax benefit is recorded. The Association recognizes interest and penalties related to unrecognized tax benefits in interest and income tax expense, respectively. The Association has no

amounts accrued for interest or penalties as of December 31, 2016 and 2015

efile GRAPHIC prin	t - DO NOT I	PROCESS	As Filed Data	-	DLN	: 93493319168027
SCHEDULE F (Form 990)	State	ement of	Activities (	ited States	OMB No 1545-0047	
(i cim ccc)		► Complet	e if the organization	on answered "Yes" to Form	990,	2016
				14b, 15, or 16.		
Department of the Treasury Internal Revenue Service	▶ Informa			See separate instructions. and its instructions is at wi	vw.irs.gov/form990.	Open to Public Inspection
Name of the organization National Association of R					Employer ide	ntification number
National Association of N	eaitors				36-1520690	
	<b>Information</b> , Part IV, line		Outside the U	<b>Jnited States.</b> Comple	ete if the organization a	answered "Yes" to
1 For grantmaker	<b>s.</b> Does the or	ganızatıon maıı	ntain records to	substantiate the amount	of its grants and	
•	-	•	ne grants or assi	stance, and the selection	ı crıterıa used	
to award the grai	nts or assistan	ce?				☐ Yes ☐ No
2 For grantmaker outside the Unite		Part V the org	anızatıon's proce	dures for monitoring the	use of its grants and ot	her assistance
3 Activites per Regio	on (The followir	ng Part I, line 3	table can be dupli	cated if additional space is	s needed )	
(a) Region		<b>(b)</b> Number of offices in the region	(c) Number of employees, agents and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data						
( 2)						
(3)						
(4)						
( 5)						
3a Sub-total b Total from continua Part I	ation sheets to		0 0	)		2,628,759
c Totals (add lines 3			0 0			2,628,759
For Paperwork Reduction	Act Notice, see	e the Instruction	s for Form 990.	Cat	No 50082W Schedu	le F (Form 990) 2016

(4) (5) (6)

(7) (8) (9)

(10) (11) (12) (13) (14) (15) (16)

(17) (18) Page **3** 

Schedule F (Form 990) 2016

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (c) Number of (d) Amount of (e) Manner of cash (f) Amount of (h) Method of (a) Type of grant or assistance (b) Region (a) Description

(a) Type of grant of assistance	(D) Region	recipients	cash grant	disbursement	non-cash assistance	of non-cash assistance	valuation (book, FMV, appraisal, other)
(1)							
( 2)	•						

			assistance	assistance	(book, FMV, appraisal, other)
(1)					
( 2)					

(1)				
(2)				
(3)				

Part IV Foreign Forms		
Part IV Foreign Forms		
1 Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," is organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corp Instructions for Form 926)		□No
2 Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization marequired to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Rec Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner Instructions for Forms 3520 and 3520-A)	eipt of	
TISCIDECIONS FOR PORTIES 3320 AND 3320-A)	☐ Yes	<b>✓</b> No
3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," th organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Cert Corporations (see Instructions for Form 5471)		
Colporations (see Instructions for Form 5471)	<b>✓</b> Yes	□No
Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualifund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Retu. Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for F	ırn by a	<b>☑</b> No
5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," th organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign F (see Instructions for Form 8865)		
(666 2000 2000 2000 2000 2000 2000 2000	<b>✓</b> Yes	□No
6 Did the organization have any operations in or related to any boycotting countries during the tax year? In organization may be required to separately file Form 5713, International Boycott Report (see Instruction		
5713)	Yes	<b>✓</b> No

### **Additional Data**

**Software ID:** 16000421 **Software Version:** 2016v3.0

**EIN:** 36-1520690

Name: National Association of Realtors

	National Association of Realtons						
Schedule F (Form 990) 2016					Page <b>5</b>		
amounts of inve	rmation require estments vs. exp art III, column ( nformation (see	penditures per r (c) (estimated r instructions).	region); Part II, line 1 (a number of recipients), a	); Part I, line 3, column (f accounting method); Part s applicable. Also complet	III (accounting		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region		
Central America and the Caribbean	0	0	Investments	PASSIVE INVESTMENTS	1,339,986		
North America (Canada & Mexico only)	0	0	Investments	PASSIVE INVESTMENTS	744,958		
Europe (Including Iceland and Greenland)	0	0	Program Services	NAR REPRESENTATION AT AND PARTICIPATION IN MIPIM INTERNATIONAL COMMERCIAL REAL ESTATE EXPO	190,127		

Form 990 Schedule F Part I - Activities Outside The United States (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures (a) Region offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and NAR PARTICIPATION IN 70.554 0 Program Services Greenland) TRADE MISSION TO ITALY, ENGLAND, AND IRELAND Sub-Saharan Africa 0 Program Services INAR REPRESENTATION 70.009 AND PARTICIPATION IN TRADE MISSION TO MEET INAR PARTNERS IN SOUTH AFRICA, REOBASA AND IEASA Europe (Including Iceland and 0 Program Services 64,699 NAR PARTICIPATION IN LARGE COMMERCIAL AND Greenland) REAL ESTATE MEETING

Form 990 Schedule F Part I - Activities Outside The United States (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures (a) Region offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region services, grants to region recipients located in the region) Fast Asia and the Pacific NAR PARTICIPATION IN 47,369 0 Program Services INTERNATIONAL REALTOR CONFERENCE Europe (Including Iceland and 0 Program Services INAR PARTICIPATION IN 43,489 Greenland) ANNUAL GATHERING OF FRENCH AND OTHER IGLOBAL REAL ESTATE | PROFESSIONALS South America 0 Program Services NAR REPRESENTATION 26,855 IAND PARTICIPATION IN FIABCI WORLD CONGRESS

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) North America (Canada & 0 Program Services 16.236 INAR PARTICIPATION IN Mexico only) IAND REPRESENTATION AT IREALTOR CANADA ICONFERENCE. South America 0 Program Services NAR REPRESENTATION AT 14.477 IASPAI

efile GRAPHIC print - DO	NOT PROCESS	As Filed Data -					DLN: 93493319168027
Schedule I (Form 990)  Department of the Treasury Internal Revenue Service	Co	Grants and (Governments mplete if the organiza	d States , line 21 or 22.		OMB No 1545-0047  2016 Open to Public Inspection		
Name of the organization						Employer ide	entification number
National Association of Realtors						36-1520690	)
Part I General Inform	nation on Grants	and Assistance				•	
the selection criteria used	to award the grants	or assistance?			for the grants or assistance	e, and	☑ Yes ☐ No
2 Describe in Part IV the or	<del>-</del>	<del>_</del>					
		iestic Organizations a can be duplicated if add		nts. Complete if the or	rganization answered "Yes"	on Form 990, Part IV	/, line 21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description non-cash assistar	
2 Enter total number of sec	tion 501(c)(3) and go	overnment organizations	listed in the line 1 table .			•	5
3 Enter total number of other	er organizations liste	d in the line 1 table .				•	0
For Paperwork Reduction Act Notice, see the Instructions for Form 990.  Cat No 50055P							Schedule I (Form 990) 2016

### **Additional Data**

REINVESTMENT COALITION 740 15TH STREET SUITE 400

WASHINGTON, DC 20005 HABITAT FOR HUMANITY

TRAINING INSTITUTE DEPT

SAN DIEGO, CA 92108

167

**Software ID:** 16000421 **Software Version:** 2016v3.0 **EIN:** 36-1520690 Name: National Association of Realtors

33-0259190

Form 990, Schedule I, Part II,	<b>Grants and Other Assistance to</b>	<b>Domestic Organizations and Domes</b>	tic Governments.

organization	ıf applıcable	grant	cash	(book, FMV, appraisal,
or government			assistance	other)

501(C)3

1et	hod o	f va	luatior
k,	FMV,	арр	raisal,

(h) Purpose of grant or assistance

HOUSING ASSISTANCE

(a) Name and address of (b) EIN non-cash assistance

50,000

or government				assistance	other)
NATIONAL COMMUNITY	52-1766126	501(C)3	12,500		NA

(c) IRC section (d) Amount of cash (e) Amount of non- (f) M

NA

INA

(q) Description of

HOUSING SUPPORT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 45-2102449 501(C)3 100.000 REALTOR UNIVERSITY IEDUCATIONAL SUPPORT 430 N MICHIGAN AVE CHICAGO, IL 60611

THOUSING ASSISTANCE

250,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)3

REALTORS RELIEF

FOUNDATION 430 N MICHIGAN AVE CHICAGO, IL 60611 36-4468109

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant **(b)** EIN (c) IRC section organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 501(C)3 25.000 INTERNATIONAL REAL 36-3818522 THOUSING SUPPORT PROPERTY FOUNDATION 430 N MICHIGAN AVE

CHICAGO, IL 60611

DLN: 93493319168027

OMB No 1545-0047

### Schedule J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.qov/form990.

Open to Public Inspection

2015

Department of the Treasury Internal Revenue Service

National Association of Realtors

Name of the organization

**Employer identification number** 

			36-1520690			
Pa	rt I Questions Regarding Compensation					
					Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provides 990, Part VII, Section A, line 1a Complete Part III to					
	First-class or charter travel	Г	Housing allowance or residence for personal use			
	□ Travel for companions	Г	Payments for business use of personal residence			
	⊤ Tax idemnification and gross-up payments	Ľ.	Health or social club dues or initiation fees			
	Discretionary spending account	Ľ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the orga reimbursement or provision of all of the expenses desc		. , , , ,	1b	Yes	
2	Did the organization require substantiation prior to rein directors, trustees, officers, including the CEO/Execut			2	Yes	
	•			<u> </u>	103	
3	Indicate which, if any, of the following the filing organiz organization's CEO/Executive Director Check all that used by a related organization to establish compensat	appl	y Do not check any boxes for methods			
	□ Compensation committee	Ŀ	Written employment contract			
	Independent compensation consultant	Ľ	Compensation survey or study			
	Form 990 of other organizations	Ľ	Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Pa or a related organization	art V I	I, Section A, line $1  ext{a}$ with respect to the filing organization			
а	Receive a severance payment or change-of-control pa	ymen	t?	4a		Νo
b	Participate in, or receive payment from, a supplementa	al non	qualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-base	ed co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and prov	ıde th	e applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizatio	ns m	ust complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, licompensation contingent on the revenues of	ine 1a	a, did the organization pay or accrue any			
а	The organization?			5a		
b	Any related organization?			5b		
	If "Yes," on line 5a or 5b, describe in Part III					
6	For persons listed on Form 990, Part VII, Section A, li compensation contingent on the net earnings of	ıne 1a	a, did the organization pay or accrue any			
а	The organization?			6a		
b	Any related organization?			6b		
	If "Yes," on line 6a or 6b, describe in Part III					
7	For persons listed on Form 990, Part VII, Section A, li payments not described in lines 5 and 6? If "Yes," des			7		
8	Were any amounts reported on Form 990, Part VII, pa					
	subject to the initial contract exception described in R in Part III	.egula	itions section 53 4958-4(a)(3)? If "Yes," describe	_		
_				8		
9	If "Yes" on line 8, did the organization also follow the r section 53 4958-6(c)?	ebutt	able presumption procedure described in Regulations	9		

Page 2							Page Z
Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.							
For each individual whose compensal instructions, on row (ii) Do not list al <b>Note.</b> The sum of columns (B)(i)-(iii)	ny individuals that are	not listed on Form 990	, Part VII	• , ,	-	·	
(A) Name and Title	(B) Breakdown of	) Breakdown of W-2 and/or 1099-MISC compensation			( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation in
	Base (1) compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990

Cahadula 1 (Farm 000) 201 F

See Additional Data Table

Schedule 3 (1 01111 330) 2013	rage 3			
art III Supplemental Information				
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information				
Return Reference	Evaluation			

Schedule 1 (Form 990) 2015

Schedule J (Form 990) 2015

### Additional Data

Return Reference

Schedule J. Part I. Line 1a First-

class or charter travel

Software Version: 2016v3.0 EIN: 36-1520690 Name: National Association of Realtors

**Software ID:** 16000421

Part III, Supplemental Information

These benefits include companion travel and tax indemnification and gross up payments. For some, benefits also include first-class air travel, as well as payments for health and social club dues. As a national association serving more than 1,000,000 members, NAR requires extensive travel for individuals

additional taxable compensation is imputed

holding the responsibility of an Officer of the Board of Directors or a Senior Vice President (SVP). This travel requirement ranges from 2 to 6 trips a month

and, in some cases, in excess of 200 days a year per Officer or SVP\_NAR reviews all benefits provided to interested persons, and where appropriate,

Interested persons listed on Part VII, Section A, Line 1a have received or have the option to receive the benefits identified on Schedule J, Part I, Line 1a

Explanation

Part III, Supplemental Information Return Reference Explanation Schedule J, Part I, Line 1a Travel | See narrative above for companions

Part III, Supplemental Information

Return Reference Explanation

Schedule 1 Part I Line 1a Tax

Schedule J, Part I, Line 1a Tax
Indemnification and gross-up
payments

See narrative above

Part 111, Supplemental Information						
Return Reference	Explanation					
Schedule J, Part I, Line 1a Health						

Deat TTT Complemental Trice and Alexander

Schedule J, Part I, Line 1a Health or social club dues or initiation fees

See narrative above

Part III, Supplemental Information							
Return Reference	Explanation						
Schedule J. Part I. Line 1a	During 2016, NAR paid for tax services related to the preparation of the CEO's personal income tax return NAR also paid for tax or legal						

Deat TTT Considerated Tables and No.

services for certain Senior Vice Presidents of the organization. The related benefits were treated as taxable compensation to the Personal services recipients Additionally during 2016, NAR reimbursed the President for housing related costs while traveling for company business

#### Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits column (B) (B)(i)-(D)(i) compensation reported as deferred Base Bonus & Other on prior Form 990 Compensation reportable incentive compensation compensation 1TOM SALOMONE 331,564 331,564 NAR PRESIDENT 1BILL BROWN (1) 0 220,664 220,664 PRESIDENT - ELECT (11) 2ELIZABETH MENDENHALL (1)167,070 167,070 FIRST VICE PRESIDENT (11) 3MICHAEL MCGREW (1) 185,195 185,195 NAR TREASURER 4CHRIS POLYCHRON (I)169,050 169,050 IMMEDIATE PAST PRESIDENT 5DALE STINTON (1) 1,681,530 130,594 6,690 26,500 13,277 1,858,591 CEO (11) **6**JOHN PIERPOINT 311,445 (1) 462,582 107,748 3,612 26,500 13,277 SVP, FINANCE AND COMPTROLLER (II)7ROBERT GOLDBERG (1) 537,328 283,976 26,500 13,277 861,081 SVP, MARKETING & BUS DEVELOPMENT (11) 8DOUG HINDERER 355,221 (1) 176,366 5,544 26,500 13,277 576,908 SVP, HUMAN RESOURCES 9WALT WITEK 428,012 (1) 149,316 5,544 26,500 13,277 622,649 SVP, COMMUNITY & POLITICAL AFFAIRS (11) **10**KATHERINE JOHNSON 312,038 2,709 142,911 26,500 13,277 497,435 SVP, GENERAL COUNSEL (11) 11JERRY GIOVANIELLO (1) 461,206 194,442 7,144 26,500 13,277 702,569 SVP, GOVERNMENT AFFAIRS (II)12JANET BRANTON (1)328,245 101,905 5,544 26,500 13,277 475,471 SVP, GLOBAL SERVICES (II)13LAWRENCE YUN 399,327 (1) 125,625 3,003 26,500 13,277 567,732 SVP, CHIEF ECONOMIST (11) 14MARK LESSWING 388,757 (1) 115,712 3,612 26,500 13,277 547,858 SVP, CHIEF TECH OFFICER

2,835

26,500

13,277

373,838

**15**STEPHANIE SINGER

SVP, COMMUNICATIONS

(1)

(11)

273,211

58,015

efile GRAPHIC print - DO NOT PROCESS				As Filed Data -				DLN: 93493319168027					
Schedule L (Form 990 or 990	ı-EZ)		► Compl	ete if the orga	Interested Persons ganization answered 25a, 25b, 26, 27, 28a, 28b, or 28c,					OMB No 1545-0047			
			or Form	990-EZ, Part	V, line 38a o	r 40b.		-,			20		0
Department of the Trea	isurv	ormation abo		th to Form 990 ale L (Form 99 <u>www.irs.gov</u>	90 or 990-EZ		ruction	ıs is	at	C	)pen Insp	to Po Decti	
Name of the org							En	ıplo	yer ide	entifica	ition r	umb	er
									0690				
	ss Benefit Trar lete if the organiza												
	) Name of disquali			Relationship be					escrip		(d	) Cor	rected?
`	,	'			organization	·		transaction		ion		es	No
_							-						
Part II Loa Con rep (a) Name of	ans to and/or Inplete if the organiorted an amount of the organization	rom Interezation answern Form 990, F	ested Per red "Yes" or Part X, line (d) Loan	<b>rsons.</b> n Form 990-EZ, 5, 6, or 22			90, Par	art IV, line 26, or if the  ) In  Approved by board or committee?		(	e organization (i)Written agreement?		
			То	From	1		Yes	No	Yes	No	Yes		No
-													
										-			
							$\vdash$			<del> </del>			
										<del>                                     </del>			
Total				•	<b>\$</b>								
	nts or Assistar												
	rested person (b	) Relationship erested persoi	between n and the	(c) Amount		(d) Type	of assis	tanc	ce	<b>(e)</b> Pu	rpose (	of ass	ıstance
		organızatı	UII						+				
									_				
											_		
									$\dashv$				
For Danamuark Dad	luction Act Notice s	ae the Instruc	tions for Ea	rm 000 or 000-	<b>7</b> C-	at No. 500564		<b>C</b> - 1		I /F	000 -	- 000	EZ) 201

Complete if the organization a	answered "Yes" on Forn	n 990, Part IV, line 28a	a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	<b>(c)</b> Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) GREG STINTON	FAMILY MEMBER - D STINTON	96,279	NAR EMPLOYEE		No
(2) ASHLEY STINTON	FAMILY MEMBER - D STINTON	128,852	NAR EMPLOYEE		No

Explanation

Schedule L (Form 990 or 990-EZ) 2016

Part V **Supplemental Information** 

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

efile GRAPHIC	orint - DO NOT PROCESS	DLN: 93493319168027
SCHEDULE ( (Form 990 or 990 EZ)  Department of the Treasure	Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.  ► Attach to Form 990 or 990-EZ.  ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is www.irs.gov/form990.	2016
Name of the organiza National Association of F		er identification number
Return Reference	Explanation	
Form 990, Part VI, Line 15b PROCESS USED TO DETERMINE COMPENSATION	NAR USES AN OUTSIDE COMPENSATION CONSULTANT TO HELP DETERMINE THE COIR THE ORGANIZATION'S OTHER OFFICERS AND KEY EMPLOYEES ONCE NAR'S INDEP CONSULTANT DETERMINES THE FINAL COMPENSATION PACKAGES FOR THE ORGANIRS AND KEY EMPLOYEES, THEY ARE REVIEWED AND APPROVED BY THE CEO IN SUE ORGANIZATION WILL USE AN INDEPENDENT CONSULTANT ON AN AS NEEDED BASIS ST UNDERTAKEN IN THE FOURTH QUARTER OF 2015 FOR THE 2016 COMPENSATION FITIONS OF "VP FINANCE & COMPTROLLER, "SVP COMMUNITY AND POLITICAL AFFAIR: COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP MARKETING & BUSIN	ENDENT COMPENSATION IZATION'S OTHER OFFICE ISEQUENT YEARS, THE THIS PROCESS WAS LA PACKAGES FOR THE POS S, *SVP & GENERAL

## 990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 6 Members or Stockholders	Per the instructions to the Form 990, a member, as referred to in Part VI, Line 6, is defined as any person who has the right to 1. Elect the members of the governing body (but not if the members of the governing body are the organization's only members) or their deleg ates, 2. Approve or deny significant decisions of the governing body, or 3. Receive a share of the organization's profits or excess dues or a share of the organization's net assets upon the organization's dissolution. NAR's members do not possess the kinds of rights out lined above. As such, the organization has checked "no" to the respective questions in the Form 990, Part VI, Lines 6 through 7b.

# 990 Schedule O, Supplemental Information

# Explanation Currently, many divisions and departments of NAR have procedures in place for document ret

ention and destruction. Furthermore, the Legal, Finance and Human Resources divisions all have specific procedures and policies in place to ensure the proper retention and destruct ion of documents.

Form 990, Part VI, Line 14 Retention and

destruction policy

Reference

## 990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 1a Delegate broad authority to a committee	The organization's board delegates authority to act on behalf of the governing body to the executive committee. The executive committee shall consist of the President, the President t-Elect, the First Vice President, the Treasurer, the Regional Vice Presidents, the immediate Past President, the Past President twice-removed, the Vice President and Liaison to Committees, the Vice President and Liaison to Government Affairs, four other Past Presidents, twelve members who have not served as President, two members from the Real Estate Services Advisory Board, one Member Board Executive Officer, and one appointe of each of the Institutes, Societies and Councils of the National Association. The Political Fundraising Chairman and the Member Mobilization Chairman shall also serve as non-voting members of the Executive Committee. The President shall appoint, each year, two Past Presidents to serve two year terms, to succeed those whose terms expire. At the meeting of the Board of Direct ors during the National Convention, the President-elect shall submit to the Board of Direct tors six nominees, at least four of whom are Directors, one of whom may be a member who has not previously served as a Director, and one of whom may be a member who has not previously served as a Director, to serve as members of the Executive Committee. The Board of Directors shall elect members of the Executive Committee from such nominations. The Executive Committee shall conduct the affairs of the National Association in accordance with the policies and instruction of the Board of Directors. The Executive Committee shall meet on the call of the President, the Board of Directors or any eleven of its members. The President shall all act as Chairman of the Executive Committee. Seventeen members shall constitute a quoru m. A Member who has served as a member of the Executive Committee for terms aggregating twenty (20) years shall be a member of the Executive Committee for life unless sooner terminated by resignation from the Committee or the Nationa

Return Reference	Explanation
Form 990, Part VI, Line 2 Family/business relationships amongst interested persons	MAURICE VEISSI AND MADELINE VEISSI - Family relationship, ROBERT GOLDBERG AND MARTIN EDWAR DS - Business relationship, ELIZABETH MENDENHALL AND RICHARD MENDENHALL - Family relations hip, STEPHEN CASPER AND MEG CASPER - Family relationship, DOMINIC CARDONE AND CHRISTINA CA RDONE - Family relationship, GAIL HARTNETT AND KERRI HARTNETT - Family relationship, BRIAN SEARS AND KEVIN SEARS - Family relationship, JOSEPH BROWN AND KEVIN BROWN - Family relationship

Return

Return Reference	Explanation
Form 990,	The National Association of Realtors' Form 990 review process included 1) A detailed revi

Form 990. Part VI. Line ew by the CEO, Treasurer and Comptroller of the organization, 2) A review by the organizat 11b Review ion's finance committee, including a presentation by the paid tax preparer, and 3) A Finan ce Committee report to the Executive Committee and Board of Directors of form 990 by governing body

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	On an annual basis, the executive committee of the board of directors, officers, and key e mployees of NATIONAL ASSOCIATION OF REALTORS (NAR) receive a copy of the conflict of inter est policy. This policy requires them to disclose annually interests that could give rise to potential or actual conflicts. Any potential or actual conflicts of interest are review ed and evaluated by the NAR legal department, followed up on by the Association's General Counsel, and shared with NAR's Leadership. NAR's leadership determines the appropriate ste ps necessary to alleviate, monitor, and deal with conflicts, such as restricting the actions of persons with a conflict by prohibiting them from participating in the governing body 's deliberations and decisions for a particular transaction.

	eturn erence	Explanation
15a P to esta compa of top	/I, Line Process ablish ensation gement	NAR relies on the Leadership Team, including the current and incoming Presidents as well a significant to determine, review, and approve the compensation of the CEO. The team consists of the following NAR board members. President and Treasurer. Additionally, the compensation team is supported by NAR's Senior Vice President of Human Resources. Comparability data is used by the compensation team to help determine compensation. On an annual basis, the CEO has a performance evaluation which is used in part to determine any changes in pay (exponses and merit increases). The deliberations and decision making with respect to the CEO's compensation are documented on a timely basis by the compensation team. The process for determining the compensation of the organization's CEO was last undertaken in of October, 2015 for the 2016 calendar year compensation. Any potential or actual conflicts of interest are reviewed and evaluated by the NAR legal department, followed up on by the Association's General Counsel, and shared with NAR's Leadership. NAR's leadership determines the appropriate steps necessary to alleviate, monitor, and deal with conflicts, such a significant in the governing body's deliberations and decisions for a particular transaction.

Return Reference

The Governing documents are not disclosed to the public, the Conflict of Interest policy I

Form 990,
Part VI, Line
19 Required
documents
available to
the public

990 Schedule O, Supplemental Information

Return Reference	Explanation
,	EDUCATION COURSES - Total Revenue 3162119, Related or Exempt Function Revenue 3162119, U nrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 ,

2f Other Program Service

Revenue

Return Explanation
Reference

Form 990,	LICENSE FEES - Total Revenue 619580, Related or Exempt Function Revenue 550407, Unrelate
Part VIII, Line	d Business Revenue 69173, Revenue Excluded from Tax Under Sections 512, 513, or 514,
11d Other	
Miscellaneous	
Revenue	

Return Explanation
Reference

Fees

Form 990,
Part IX, Line
11g Other

Consulting - Total Expense 46181641, Program Service Expense , Management and General Expenses , Fundraising Expenses ,

Return Explanation
Reference

Form 990,	Loss from Investments in Subsidiaries5132406, Change in Retirement Obligation3521000,
Part XI, Line	
9 Other	
changes in	
net assets or	
fund	
balances	

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE R

(Form 990)

Department of the Treasury

Internal Revenue Service

#### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

DLN: 93493319168027 OMB No 1545-0047

Inspection

► Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** National Association of Realtors 36-1520690 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (c) (d) (e) (f) Direct controlling Name, address, and EIN (if applicable) of disregarded entity Legal domicile (state Total income Primary activity End-of-year assets or foreign country) entity Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (b) (d) (f) (g) (c) (e) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No (1) REALTORS RELIEF FOUNDATION DISASTER RELIEF ΙL 501(c)(3) NAR Yes 430 N MICHIGAN AVE CHICAGO, IL 60611 36-4468109 (2)LEONARD P REAUME MEMORIAL FOUNDATION **EDUCATION** ΙL NAR 501(c)(3) Yes 430 N MICHIGAN AVE CHICAGO, IL 60611 36-3495865 (3)CENTER FOR SPECIALIZED REALTOR EDUCATION MEMBER SERVICES ΙL 501(c)(6) NAR Yes 430 N MICHIGAN AVE CHICAGO, IL 60611 36-4173556 (4) REALTORS POLITICAL ACTION COMMITTEE POLITICAL ACTIVITY ΙL 527 NAR Yes 430 N MICHIGAN AVE CHICAGO, IL 60611 36-2795122 (5)NAR FUND NON-FED ELECTION ΙL 527 NAR Yes 430 N MICHIGAN AVE SUPPORT CHICAGO, IL 60611 26-1725187 (6) NAR CONGRESSIONAL FUND POLITICAL ACTIVITY ΙL 527 NAR 430 N MICHIGAN AVE CHICAGO, IL 60611 27-3388377 (7) REALTOR UNIVERSITY EDUCATION ΙL CSRE 501(c)(3) No 430 N MICHIGAN CHICAGO, IL 60611 45-2102449 For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50135Y Schedule R (Form 990) 2016

Part III Identification of Related Organizations tre				e if the org	anızatı	on ansv	vered "Ye	es" on Form	990,	Part I\	v, line 34	becau	ise it	nad	
(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)		<b>(f)</b> Share of total incom		(H Dispropi allocat	rtionate	(1) Code V-UB. amount in be 20 of Schedule K- (Form 1065	( Gen- par par 1	(j) eral or naging tner?	<b>(k</b> Percer owner	ntage
					+				Yes	NO		Yes	No		
								+							
Part IV Identification of Related Organiza because it had one or more related o  (a)  Name, address, and EIN of related organization	ations Taxable as a rganizations treated a	Corporation or Trust Coas a corporation or trust do  (c) Legal domicile (state or foreign country)		st during th	Complete if the during the tax value (d) Direct controlling entity		)	(f) Share of total income	(g) Share of end-oryear assets		(h)		) itage S		) 1 512 13) olled
(1)REALTORS INFORMATION NETWORK INC	REAL ESTATE INFO	IL		NAR		C Corporat	tion	1,880,612		13,645,311		%		<b>Yes</b> Yes	No
430 N MICHIGAN AVE CHICAGO, IL 60611 36-3981966	NEAL ESTATE INIO	11.		WAIX		C Corporation		1,000,012	1,000,012		13,043,311			163	
(2)NATL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES  430 N MICHIGAN AVE CHICAGO, IL 60611 20-3467306	REAL ESTATE INFO AND SERVICES	ΙL		NAR	NAR C Corporat		ration 46,058,3		46,058,395 56,633		389 100	%		Yes	
											Schedule	2 / 5		2) 22	

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.											
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No								
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?											
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	Yes									
<b>b</b> Gift, grant, or capital contribution to related organization(s)	1b	Yes									
c Gift, grant, or capital contribution from related organization(s)	1c	Yes									
d Loans or loan guarantees to or for related organization(s)	1d		No								
e Loans or loan guarantees by related organization(s)	1e		No								
f Dividends from related organization(s)	1f		No								
g Sale of assets to related organization(s)	<b>1</b> g		No								
h Purchase of assets from related organization(s)	1h		No								
i Exchange of assets with related organization(s)	<b>1</b> i		No								
j Lease of facilities, equipment, or other assets to related organization(s)	<b>1</b> j		No								
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No								
l Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes									
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	יו	No								
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes									
o Sharing of paid employees with related organization(s)	10	Yes									

k Lease of facilities, equipment, or other assets from related organization(s)	11	·	No
l Performance of services or membership or fundraising solicitations for related organization(s)	. 11	l Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1r	n	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	11	n Yes	
o Sharing of paid employees with related organization(s)	10	Yes	
p Reimbursement paid to related organization(s) for expenses	<b>1</b> p	,	No
Power was made by valeted augustance (a) for average	1.0	1 Ves	$\overline{}$

**q** Reimbursement paid by related organization(s) for expenses . . . 1r Yes 1s Yes 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds (a) (b) (d) (c) Name of related organization Method of determining amount involved Transaction Amount involved type (a-s)

See Additional Data Table

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	domicile	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	section		Are all partners section		(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ite	(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		<b>(k)</b> Percentage ownership
			514)	Yes	No	<u> </u>	<u> </u>	Yes	No		Yes	No			
										Schedul	e R (Form	1 990	D) 2016		

Schedule R (Form 990) 2016 Page **5** Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Return Reference Explanation OTHER TRANSFERS OF CASH THE NATIONAL ASSOCIATION OF REALTORS (NAR) FUND HAS BEEN SET UP AS SEPARATE SEGREGATED FUNDS AS DEFINED IN REG 1 527-2(B) AND IRC 527(F) (3) THE FUND IS TREATED AS AN INDEPENDENT POLITICAL ORGANIZATION NAR PROMPTLY TRANSFERS MEMBERSHIP DUES DIRECTLY TO THE FUND, AND ACCORDINGLY, THESE TRANSFERS ARE NOT TREATED AS EXPENDITURES FOR EXEMPT FUNCTIONS ADDITIONALLY, POLITICAL CONTRIBUTIONS AND MEMBERSHIP DUES ARE NOT USED TO EARN INVESTMENT INCOME

Schedule R (Form 990) 2016

#### **Additional Data**

(1)

(1)

(5)

(6)

430 N MICHIGAN AVE CHICAGO, IL 60611 36-4468109

430 N MICHIGAN AVE CHICAGO, IL 60611 36-3495865 (2)

430 N MICHIGAN AVE CHICAGO, IL 60611 36-4173556 (3)

430 N MICHIGAN AVE CHICAGO, IL 60611 36-2795122 (4)

430 N MICHIGAN AVE CHICAGO, IL 60611 26-1725187

430 N MICHIGAN AVE CHICAGO, IL 60611 27-3388377

430 N MICHIGAN CHICAGO, IL 60611 45-2102449

**Software ID:** 16000421

Software Version: 2016v3.0

**EIN:** 36-1520690

DISASTER RELIEF

MEMBER SERVICES

POLITICAL ACTIVITY

NON-FED ELECTION

POLITICAL ACTIVITY

SUPPORT

**EDUCATION** 

EDUCATION

Name: National Association of Realtors													
Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations													
(a)		(b)	(c)	/ (d	١	(e)		(f)		(a)			

Name: National Association of Realtors								
Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations								
(a)	(b)	(c)	(d)	(e)	(f)	(g)		
Name, address, and EIN of related organization	Primary activity	Legal domicile	Exempt Code	Public charity	Direct controlling	Section 512		
		(state	section	status	entity	(b)(13)		

or foreign country)

ΙL

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IL

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501(c)(3)

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(if section 501(c)

(3))

NAR

NAR

NAR

NAR

NAR

NAR

CSRE

controlled entity?

No

Yes

Yes

Yes

Yes

Yes

Yes

Yes

No

Nan	ne:	National Associat
orm 990, Schedule R, Part II - Identification of Related Ta	x-E	xempt Organiza
(a)		(b)
Name, address, and EIN of related organization		Primary activity

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) 11,020,516 (1) NATIONAL ASSOCIATION OF REALTORS FUND R CASH NAR CONGRESSIONAL FUND R 10.275.000 CASH (1) (2) REALTORS INFORMATION NETWORK 22,017 CASH Α (3) REALTORS INFORMATION NETWORK 178,508 CASH (4) REALTORS INFORMATION NETWORK S 763.691 CASH (5) CENTER FOR SPECIALIZED REALTOR EDUCATION Α 129,530 CASH 202,678 (6) CENTER FOR SPECIALIZED REALTOR EDUCATION CASH CENTER FOR SPECIALIZED EDUCATION S (7) 2.775.529 CASH (8) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES Α 495,080 CASH (9) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 235,455 CASH (10) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES S 1,051,492 CASH ESTIMATED VALUE (11) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES S 16,432,000 (12) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES D 2,300,000 CASH (13) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES В 22,900,000 CASH (14)NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES D 561,000 CASH REALTOR UNIVERSITY 188,000 ESTIMATED FAIR VALUE (15)L (16) REALTOR UNIVERSITY В 100,000 CASH С CASH (17) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 160,000 С (18)CENTER FOR SPECIALIZED EDUCATION 110,000 CASH REALTORS INFORMATION NETWORK С CASH (19) 80,000